



**INSTITUTION OF EMINENCE
UNIVERSITY OF DELHI
DELHI-110007**

**MINUTES
8TH MEETING OF THE GOVERNING COUNCIL
HELD ON 16TH JANUARY 2026**

**INSTITUTION OF EMINENCE
UNIVERSITY OF DELHI**

MINUTES OF THE 8th GOVERNING COUNCIL MEETING

The 8th meeting of the Governing Council (GC), Institution of Eminence (IoE), was held on 16th January, 2026 at 12.30 P.M. in the Council Room, Vice Regal Lodge, University of Delhi, Delhi-110007.

The following members were present in the meeting:

1.	Prof. Yogesh Singh, Hon'ble Vice-Chancellor	Chairperson
2.	Prof. Rajni abbi, Director, South Campus	Member
3.	Prof. Rajeev Gupta, CEO, IoE	Member
4.	Prof. Mukesh Kumar Mehlawat, OSD, IoE	Member
5.	Prof. Girish Chandra, Dean, Faculty Mathematical Sciences, EC Member	Member
6.	Prof. Raj Kumar, Director, VPCI, EC Member	Member
7.	Prof. Sanjeev Singh, Director, DSA, IoE	Member
8.	Mr. Girish Ranjan, Finance Officer	Member
9.	Prof. S. Murugavel, Director – USIC	Special Invitee
10.	Dr. Rajesh Singh, University Librarian	Special Invitee
11.	Dr. Vikas Gupta, Registrar	Member Secretary

Leave of absence was granted to the following members:

1. Prof. Balaram Pani, Dean of Colleges, University of Delhi
2. Prof. Ram Singh, Director, DSPPG, IoE
3. Prof. V.S. Chauhan, Eminent Person, Distinguished Professor, IoE
4. Sh. Nawal Kishore, Treasurer, University of Delhi

The following members could not attend the meeting:

1. Prof. R.K. Chadda, Eminent Person, Head, Psychiatry, AIIMS, New Delhi
2. Sh. Bhuvnesh Sachdeva, Eminent Alumni, University of Delhi
3. Sh. Rajesh Relan, Eminent Alumni, University of Delhi

huy

At the outset the Hon'ble Vice-Chancellor/Chairman, GC, welcomed all the members of the GC and the Special Invitees to the meeting and requested the CEO, IoE, to place the agenda for consideration. The CEO, IoE placed the agenda before the GC for consideration.

8.1 Minutes of the 7th meeting of the GC held on March 26, 2025 were reported, recorded and confirmed (**Appendix 1**).

8.2 Action Taken Report, on the resolutions of the GC passed in its 7th meeting held on March 26, 2025, was reported, recorded and confirmed (**Appendix 2**).

8.3 There was no issue/matter arised out the of the Minutes of the 7th meeting of the Governing Council (GC), IoE held on March 26, 2025.

8.4 The proposal submitted for the purchase of e-books from 19 publishers amounting to 32.19 crores and 4.38 crores for the Financial years 2025-26 and 2026-27, respectively for DULS was considered and approved. It was also decided that the publishers be requested to allow/provide downloadable PDF copies for all e-books. The compliance of the same shall be ensured by the University Librarian. In case, the publisher do not comply with the above condition, the proposal of the said publisher shall be looked into by a committee to be constituted by Hon'ble Vice-Chancellor. (**Appendix 3**)

8.5 The GC considered the proposal submitted for the purchase of various items in DULS amounting to Rs. 5,24,52,000/- for the financial year 2025-26. Out of the proposal, the following items were approved for purchase: **(Appendix 4)**

Sr. No.	Name of Item	Estimated Budget	Approved Budget
1.	Cost of Additional Magnetic Strips	1,72,50,000	25,00,000/-
2.	Brail Display with Speech Output	40,00,000	40,00,000/-
3.	Embossers	22,00,000	22,00,000/-
4.	Book Reading Machine	2,10,000	2,10,000/-
TOTAL			89,10,000/-

8.6 The GC considered and approved the proposal submitted for the Establishment of Futuristic Laboratories and Advanced Infrastructure for B.Tech. Programs in Faculty of Technology amounting to Rs. 23.17 Crore. The consolidated budget summary is as follows. **(Appendix 5)**

Consolidated Budget Summary (Capex)

Department	Capex (INR lakh)	Capex (INR Crore)
CSE	531	5.31
ECE	843	8.43
EE	943	9.43
TOTAL	2317	23.17



- 8.7** The GC considered and approved the proposal submitted for the purchase of High-End Hardware and Software (Hybrid On-Prem + Google Cloud) for DUCC with the following budget estimates (**Appendix 6**):

Phase 1 CapEx: ₹38.4 crore (excluding GST) for foundational modernization and stabilization (Year 1-2).

Phase 2 CapEx: ₹36.3 crore (excluding GST) for scale-out, DR site establishment, SOC maturity, and research enablement (Year 3-5).

- 8.8** The GC considered and approved the proposal submitted for the Repair and Annual Maintenance Contract for various equipment installed in USIC & CIF amounting to Rs 16.58 Lakh (tentative cost for Repair) and Rs 18.22 Lakh (tentative cost for AMC) (**Appendix 7**)

- 8.9** The GC considered and approved the proposal submitted by USIC/CIF for hiring the manpower (10 Senior Technical Assistants) in USIC & CIF for the period of 01.04.2026 to 31.03.2027 through GeM bidding. (**Appendix 8**)

- 8.10** The decisions/actions taken by the Chairman, GC/Hon'ble Vice-Chancellor, in exercise of his powers vested upon him in the following matters were reported, recorded and confirmed:

1. Accord of approval on 25.04.2025 for the award of the Research Publication Awards to encourage University researchers to publish their quality research work in the top-rated high-impact journals and contribute to enhance the quality of their scientific research. A total of 17 research papers have been selected for the Research Publication Awards in the 5th cycle (**Appendix 9**).
2. Accord of approval on 06.06.2025 for the extension of tenure of the Research Fellows of the IoE, Dr. Uma Shankar and Dr. Ashwini Kumar Ray for one year with effect from November 11, 2024 (**Appendix 10**).
3. Accord of approval on 03.09.2025 for the sanction of Faculty Research Programme (FRP) for the Financial Year 2025-26 amounting to ₹ 12 to 15 Crores. The actual sanctioned amount is ₹ **12,78,85,133/-** awarded to 250 faculty members of the University (**Appendix 11**).



4. Accord of approval on 29.10.2025 for the provision of transfer of Matching Contribution amounting to Rs. 80 crores from the University Development Fund to the IoE Scheme. (**Appendix 12**).
5. Accord of approval on 06.11.2025 to extend the tenure of the project entitled "Study/Review of the essence of a manuscript on *Vedic Nuclear Science in Ancient Times authored by Late Dr. K.C. Sharma*" till 31.03.2026. A Review Committee has also been constituted to evaluate the said project (**Appendix 13**).
6. Accord of approval on 19.11.2025 for the extension of tenure of the Research Fellows of the IoE, Prof. Uma Shankar and Dr. Ashwini Kumar Ray for one year with effect from November 11, 2025 (**Appendix 14**).
7. Accord of approval on 09.12.2025 to the Engineering Department for the Replacement of existing VRV/VRF air-conditioning system of Ground Floor, First Floor and Third Floor in Permanent Stand at Sports Complex, University of Delhi (**Appendix 15**).
8. Accord of approval for the purchases under FRP to the Faculty Members in various Departments (**Appendix 16-27**).

S. No.	Name of the Faculty Member and Department	Description	Amount approved in ₹	Date of approval
1.	Prof. Rajeev Kaul	Absorbance Microplate Reader	4,30,700/-	28.11.2025
2.	Prof Y.P. Khasa	Orbitor Incubator Shaker	3,99,000/-	25.11.2025
3.	Dr. Meenakshi Sharma	Ultra Low Temperature Laboratory Deep Freezer	3,99,990/-	11.12.2025
4.	Dr. Sandeep Das	PCR Machine	2,99,956/-	13.12.2025
5.	Dr. Vikram	Workstation of high configuration for complex simulation	2,89,996/-	23.12.2025
6.	Dr. Devender Singh	Digital Micro Vickers Hardness Tester	4,34,830/-	24.12.2025
7.	Dr. Roli Verma	Spectrometer	4,91,724/-	25.12.2025
8.	Dr. Dhanraj T. Masram	Photochemical Reactor	3,65,000/-	25.12.2025
9.	Dr. Surendra Singh	High Pressure Reactor System	3,49,280/-	30.12.2025
10.	Prof. Sasanka Deka	4-Channel Electrochemical Workstation/Potentiostat/Galvanostat	4,49,167/-	30.12.2025
11.	Prof. Kamlesh Patel	High End Workstation for the	3,69,500/-	01.01.2026



		Simulation of Large Planar Antennas		
12.	Dr. Yogesh Pratap	Workstation of High Configuration for Complex Simulation Work	2,89,996/-	01.01.2026

- 8.11** The Balance Sheet and Income & Expenditure Account for the Financial Year 2024-2025 of the IoE were reported, recorded and confirmed **(Appendix-28)**.
- 8.12** The Audit Report of Institution of Eminence, University of Delhi for the Financial Year 2024-2025 was reported, recorded and confirmed **(Appendix-29)**.
- 8.13** The Budget Estimate for the Financial Year 2025-2026 of the IoE submitted to the Ministry of Education was reported, recorded and confirmed. **(Appendix-30)**.
- 8.14** Receipt of Ministry of Education letter dated 18.08.2025 regarding the extension of MoU signed between the Ministry and University of Delhi- under the Institution of Eminence Scheme- till the end of F.Y. 2026-27 **(Appendix-31)**.
- 8.15** The receipt of following letters from the University Grants Commission (UGC) regarding release of funds to the IoE under Grants-in-aid under Capital Assets head (OH-31 & OH-35) for the year 2025-2026 was reported and recorded **(Appendix 32-37)**.

S.No.	Letter	Subject
1.	No. F.8-8/2022 (Grants/ IoE) dated 07.10.2025 issued by Deputy Secretary, UGC. (Appendix- 32)	Release of grant-in-aid to University of Delhi under Revenue head for the year 2025-26 amounting to ₹ 14,00,00,000.00 under the head General 4(vi) a 31.
2.	No. F.8-8/2022 (Grants/ IoE) dated 07.10.2025 issued by Deputy Secretary, UGC. (Appendix- 33)	Release of grant-in-aid to University of Delhi under Revenue head for the year 2025-26 amounting to ₹ 4,00,00,000.00 under the head SC 4(vi) b 31.
3.	No. F.8-8/2022 (Grants/ IoE) dated 07.10.2025 issued by	Release of grant-in-aid to University of Delhi under Revenue head for the year 2025-26



	Deputy Secretary, UGC. (Appendix- 34)	amounting to ₹ 2,00,00,000.00 under the head ST 4(vi) c 31.
4.	No. F.8-8/2022 (Grants/ IoE) dated 07.10.2025 issued by Deputy Secretary, UGC. (Appendix- 35)	Release of grant-in-aid to University of Delhi under Capital assets head for the year 2025-26 amounting to ₹ 35,00,00,000.00 under the head General 4(vi) a 35.
5.	No. F.8-8/2022 (Grants/ IoE) dated 07.10.2025 issued by Deputy Secretary, UGC. (Appendix- 36)	Release of grant-in-aid to University of Delhi under Capital assets head for the year 2025-26 amounting to ₹ 10,00,00,000.00 under the head SC 4(vi) b 35.
6.	No. F.8-8/2022 (Grants/ IoE) dated 07.10.2025 issued by Deputy Secretary, UGC. (Appendix- 37)	Release of grant-in-aid to University of Delhi under Capital assets head for the year 2025-26 amounting to ₹ 5,00,00,000.00 under the head ST 4(vi) c 35.

The meeting ended with a Vote of Thanks to the Chair.

Vikas Gupta
23/1/26

(Dr. Vikas Gupta)
REGISTRAR

Rajeev Gupta
(Prof. Rajeev Gupta)
CEO, IoE

Yogesh Singh

(Prof. Yogesh Singh)
Vice-Chancellor & Chairman, Governing Council

23/1/26

**INSTITUTION OF EMINENCE
UNIVERSITY OF DELHI**

MINUTES OF THE 7th GOVERNING COUNCIL MEETING

The 7th meeting of the Governing Council (GC), Institution of Eminence, (IoE), was held on 26th March, 2025 at 4.00 P.M in the Council Room, Vice-Regal Lodge, University of Delhi, Delhi-110007.

The following members were present in the meeting:

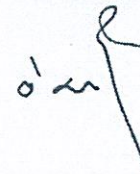
1.	Prof. Yogesh Singh, Hon'ble Vice-Chancellor	Chairperson
2.	Prof. Balaram Pani, Dean of Colleges	Member
3.	Prof. Shri Prakash Singh, Director, South Campus	Member
4.	Prof. Rajeev Gupta, CEO, IoE	Member
5.	Prof. Mukesh Kumar Mehlawat, OSD, IoE	Member
6.	Prof. Rajni Abbi, EC Member	Member (Online)
7.	Prof. V.S. Chauhan, Eminent Person	Member (Online)
9.	Mr. Bhuvnesh Sachdeva, Eminent Alumni, DU	Member
10.	Mr. Rajesh Relan, Eminent Alumni, DU	Member (Online)
11.	Mr. Nawal Kishore, Treasurer	Member
12.	Mr. Girish Ranjan, Finance Officer	Member
13.	Dr. Vikas Gupta, Registrar	Member Secretary

Leave of absence was granted to the following members:

1.	Prof. Amitava Chakraborty	Member
2.	Prof. Ram Singh	Member
3.	Prof. Sanjeev Singh	Member
4.	Prof. R.K. Chadda	Member


SPECIAL INVITEE

- | | | |
|----|------------------------------------|--|
| 1. | Prof. S. Murugavel, Director, USIC | |
|----|------------------------------------|--|



At the outset the Hon'ble Vice-Chancellor/Chairman, GC, welcomed all the members of the GC and the Special Invitee to the meeting and requested the CEO, IoE, to place the agenda for consideration. The CEO, IoE placed the agenda before the GC for consideration.

- 7.1 Minutes of the 5th and 6th (emergent) meetings of the GC held on November 27, 2024 and March 13, 2025 were reported, recorded and confirmed (**Appendix 1&2**).
- 7.2 Action Taken Report on the resolutions of the GC passed in its 5th meeting held on November 27, 2024 were reported, recorded and confirmed (**Appendix 3**).
- 7.3 The GC considered the recommendations of the Review Committee of the IoE regarding purchase of various sophisticated instruments for the USIC and CIF and resolved to accept the same. (**Appendix 4**).
- 7.4 The decisions/actions taken by the Chairman, GC/Hon'ble Vice-Chancellor, in exercise of his powers vested upon him in the following matters were reported, recorded and confirmed:
 1. Accord of approval on 16.12.2024 to engage manpower (10 Sr. Technical Assistants) for the University Science Instrumentation Centre (USIC)/CIF for the period from 01.03.2025 to 31.03.2026 with an estimated budget of ₹ 92,00,000/- (**Appendix 5**).
 2. Accord of approval on 20.12.2024 for ₹ 12.87 Crore for the construction of Vertical Extension of the Conference Centre Building (2.87 Crore) and construction of WUS Health Centre Building at North Campus (10.00 Crore) (**Appendix 6**).
 3. Accord of approval on 25.12.2024 to extend the tenure of the project "Study/Review of the essence of a manuscript on *Vedic Nuclear Science in Ancient Times* authored by Late Dr. K.C. Sharma" till 31.03.2025 (**Appendix 7**).
 4. Accord of approval on 21.03.2025 for the renewal of 39 Databases and new subscription of 9 Data bases with the cost of ₹ 7,01,00,000/- to the Delhi University Library System (DULS) (**Appendix 8**).
 5. Accord of approval on 24.03.2025 for supply, installation, testing, commissioning of IP based surveillance system at the University of Delhi with the cost of ₹ 4,68,49,519/- to the Engineering Department (**Appendix 9**).



6. Accord of approval on 25.03.2025 for the payment of Electricity charges for ₹ 1,05,51,831/- to the Engineering Department, University of Delhi (**Appendix 10**).
7. Accord of approval on 25.03.2025 for the payment of Water Charges for ₹ 49,88,785/- to the Engineering Department, University of Delhi (**Appendix 11**).
8. Accord of approval for the purchase of various equipment in the Faculty/Department/Centre/DULS (**Appendix 12-19**).

S.No.	Name of the Faculty/Department/Centre	Description	Amount approved in ₹	Date of approval
1.	Faculty of Technology (FoT)	65 CCTV Cameras	9,20,000/-	03.12.2024
2.	Delhi University Library System (DULS)	03 Audio Visual System	14,84,400/-	18.12.2024
3.	DULS	Patron Traffic Control System	58,87,035/-	24.12.2024
4.	DULS	e-Books & Digital Archive	33,60,00,000/-	27.12.2024
5.	Department of Physics & Astrophysics	Tyrone-Server Machine	3,60,000/-	01.01.2025
6.	DULS	15 Stand Alone Computer Kiosks	44,99,010/-	09.01.2025
7.	NCWEB	13 All in One Desktop	9,99,050/-	23.01.2025
8.	USIC	DG Set for HRTEM Machine	9,90,964/-	04.03.2025

9. Accord of approval for the repair/spare parts of various equipment in the Faculty/Department/Centre (**Appendix 20-28**).

S.No.	Name of the Faculty/Department/Centre	Description	Amount approved in ₹	Date of approval
1.	USIC	Image Transmission Board for Confocal Microscope	4,93,240/-	01.01.2025
2.	PMB, UDSC	Tissue Culture Trolleys with LED (18 units)	2,69,700/-	12.01.2025
3.	Department of Botany	Compound Microscopes	8,25,410/-	23.01.2025
4.	Department of Botany	Milli-Q Integral System	2,57,830/-	27.01.2025
5.	USIC	FESEM, EDS	21,59,400/-	11.02.2025
6.	Department of Genetics	High Pressure Homogenizer	4,15,360/-	12.02.2025
7.	Department of Genetics	Incubator Shaker	5,43,296/-	19.02.2025
8.	Department of Chemistry	TGA/DTA	6,11,240/-	20.02.2025
9.	Department of Botany	GC-MS	3,78,164/-	20.02.2025

10. Accord of approval for the AMC/CMC of various equipment in the Department/Centre (**Appendix 29-34**).

S.No.	Name of the Department/Centre	Description	Amount approved in ₹	Date of approval
1.	USIC	Field Emission Scanning Electron Microscope	5,66,400/-	01.01.2025
2.	Department of Plant Molecular Biology	Plant Growth Chambers	3,22,140/-	08.01.2025
3.	Department of Genetics	High Pressure Homogenizer	3,54,000/-	16.01.2025
4.	Department of Genetics	Rotor Gene Q 2Plex	2,55,564/-	16.01.2025
5.	USIC	HRMS Machine	22,60,898/-	16.01.2025
6.	Department of Genetics	Quant Studio-6 Flex	5,37,260/-	12.02.2025

11. Accord of approval for the purchase of Software and Cloud Services in DUCC for various Department/Centre (**Appendix 35-37**).

S.No.	Name of the Faculty/Department/Centre	Description	Amount approved in ₹	Date of approval
1.	DUCC	Enhancing allocation of funds for cloud services	2,99,609/-	14.02.2025
2.	DUCC	MS Office Software	4,00,00,000/-	18.02.2025
3.	DUCC	Google Education Plus Licenses	2,47,80,000/-	18.02.2025

12. Accord of approval for the purchases under FRP to the Faculty members in various Departments (**Appendix 38-47**).

S.No.	Name of the Faculty Member and Department	Description	Amount approved in ₹	Date of approval
1.	Dr. Amit Birwal Electronic Science	Software radio kit (02)	3,81,000/-	04.12.2024
2.	Dr. Dhanraj T. Mashram, Chemistry	Palmsens Electrochemical Workstation	3,19,000/-	20.12.2024
3.	Prof. Rajeev Kaul Microbiology	Orbital Incubator Shaker	3,99,913/-	20.12.2024
4.	Dr. Ankit Rajpal Computer Science	GPU-Based Workstation	4,51,995/-	31.12.2024
5.	Dr. Vikas Kumar Computer Science	Desktop	3,70,000/-	01.01.2025
6.	Dr. Mukesh Kumar Khandelwal Electronic Science	Workstation	3,99,998/-	04.01.2025

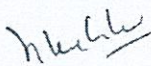
Handwritten signature

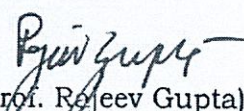
7.	Dr. Ashwini Chauhan Microbiology	PCR Machine	2,74,999/-	04.01.2025
8.	Dr. Ashwani Kumar Electronic Science	Workstation	3,47,990/-	16.01.2025
9.	Prof. Debajyoti Chodhury Physics & Astrophysics	Workstation	4,06,000/-	10.02.2025
10.	Prof. Harsupreet Kaur Electronic Science	TCAD Software	4,70,000/-	12.02.2025

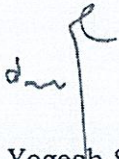
7.5 The receipt of following letters from the University Grants Commission (UGC) regarding release of funds to the IoE under Grants-in-aid under Capital Assets head for the year 2024-2025 was reported and recorded (**Appendix 48-50**).

S.No.	Letter	Subject
1.	No.F.8-8/2022/Grants/IoE dated 13.02.2025, FD Diary No. 12289 dated 07.02.2025 issued by Deputy/Secretary UGC	Release of Grants-in-aid to the University of Delhi under Capital Assets head, General 4(vi) a35 for the year 2024-2025 amounting to ₹ 2746.90 Lakh.
2.	No.F.8-8/2022/Grants/IoE dated 13.02.2025, FD Diary No. 12290 dated 07.02.2025 issued by Deputy/Secretary UGC	Release of Grants-in-aid to the University of Delhi under Capital Assets head, SC 4(vi) b35 for the year 2024-2025 amounting to ₹ 343.40 Lakh.
3.	No.F.8-8/2022/Grants/IoE dated 13.02.2025, FD Diary No. 12291 dated 07.02.2025 issued by Deputy/Secretary UGC	Release of Grants-in-aid to the University of Delhi under Capital Assets head, ST 4(vi) c35 for the year 2024-2025 amounting to ₹ 371.70 Lakh.

The meeting ended with a Vote of Thanks to the Chair.


(Dr. Vikas Gupta)
REGISTRAR


(Prof. Rejeev Gupta)
CEO, IoE


(Prof. Yogesh Singh)
Vice-Chancellor & Chairman, Governing Council

Appendix-2

Action Taken Report on the Minutes of the 7th Governing Council meeting held on 26.03.2025:

S.No.	Resolution Passed	Action Taken/Remarks
7.3	The GC considered the recommendations of the Review Committee of the IoE regarding purchase of various sophisticated instruments for the USIC and CIF and resolved to accept the same.	The fund has been received from MoE on 17-10-2025 and the letter has been issued to USIC regarding purchase.



दिल्ली विश्वविद्यालय पुस्तकालय मण्डल
DELHI UNIVERSITY LIBRARY SYSTEM

DUS/uo/048
18-12-2025

The minutes of the meeting of the Standing Committee on Electronic Resources (SCER) held on 27th November, 2025, are placed below:

1. The SCER deliberated on the recommendations of the Negotiated Sub-Committee (NSC) and appreciated the collective efforts made by the Committee for negotiating higher rates of discounts for different products under consideration. The NSC has negotiated an estimated savings to the tune of ₹ 47,28,76,047.11/- on the discounted offer price submitted by different publishers. The SCER recommended the purchase of e-books and e-book collections of different publishers at the negotiated rates of discounts (Table 1) of the minutes.
2. The SCER accepted the recommendations of NSC for the purchase of the complete package/ total collection (Sampoorn Samarpan) of 1,12,609 eBooks at a higher discount of 97% to further strengthen the e-book collection in the University. The publisher also offered to make the payment in two financial years. The SCER recommended that 50% of the total cost, i.e., USD 4,23,291.21, will be paid in the current financial year 2025-26, and the remaining 50% of the amount, i.e., USD 4,23,291.21, will be paid in the next financial year 2026-27.
3. The SCER recommended an allocation of funds to the tune of Rs. 35.68 crores in Financial Year 2025-26 and Rs. 4.38 crores in Financial Year 2026-27 for the purchase of e-books and e-book collections from publishers/vendors. However, Vani Prakashan vide its email dated 16-12-25 (Annexure-'A') has explained multiple restrictions on the access of e-Books. In view of the restrictions for downloading, offline reading, and printing, the financial requirements for allocation of funds are submitted for 18 publishers/vendors, excluding Vani Prakashan, as per the following details:

Financial Year 2025-26

Items	Estimated Expenditure
a. Purchase of e-books of 19 publishers including the first instalment of Taylor and Francis	Rs. 27,96,15,012.22
b. Estimated GST on e-books @5%	Rs. 1,38,66,324.16
c. Estimated GST on e-books @18%	Rs. 4,11,935.22
d. Difference in Exchange Rates @ 5%	Rs. 1,39,80,750.61
e. Bank charges on payment of foreign currency @ 5%	Rs. 1,39,80,750.61
Total Estimated Amount	Rs. 32,18,54,772.82

Financial Year 2026-27

Items	Estimated Expenditure
a. Final Instalment of e-books of Taylor & Francis	Rs. 3,80,96,208.90
f. Estimated GST on books @ 5%	Rs. 19,04,810.45
b. Difference in Exchange Rates @ 5%	Rs. 19,04,810.45
c. Bank charges on payment of foreign currency @ 5%	Rs. 19,04,810.45
Total Estimated Amount	Rs. 4,38,10,640.24

The CEO, IoE, is requested to kindly consider allocating funds of Rs. 32.19 crores in Financial Year 2025-26 and Rs. 4.38 crores in Financial Year 2026-27 for strengthening the collection of e-resources, as recommended by the Standing Committee on Electronic Resources.

Submitted please

Deputy Librarian

University Librarian

CEO, IoE

OSD-20E

Assistant Librarian

please include in the GC Agenda.

14

22-XII-2025



दिल्ली विश्वविद्यालय पुस्तकालय मण्डल
DELHI UNIVERSITY LIBRARY SYSTEM

DUS/ULO/04
29/12/25

Delhi University Library System had submitted a proposal to the IOE for purchase of various item in the financial year 2025-26(Copy enclosed). Below is the present status of the purchase process till date:

Sl. No.	Financial Quarter	Items	Estimated Budget Required	Present Status	
1.	First Quarter	Library Surveillance System	15,62,000	Note sheet sent for BIQ bid approval	
		Cost of additional magnetic strips @Rs.23/- for 7.5 lac books	1,72,50,000		
2.		Braille Display with Speech Output	40,00,000		Process Completed
3.		Embosser	22,00,000		Invoice received
4.		Book Reading Machines	2,10,000	Note sheet sent for BIQ bid approval	
5.	Second Quarter	IP based EPBAX	7,50,000	Note sheet sent for in principal approval	
6.		Reader Chairs	14,00,000	It will soon be taken up by the Library Purchase Committee for procurement of 205 chairs	
7.		Reading Tables with charging Ports	28,00,000	It will be taken up by the RTL	
8.		Computer Printers		Bid has already been published	
	i. Multifunctional B&W Printers with duplex printing and WiFi and duplex scanning and copying	1,00,000			
	ii. Multifunctional Colour duplex scanning and copying	6,50,000			
	iii. B&W Printers with duplex printing and WiFi	2,20,000			
9.		Barcode Equipments:	7,50,000	It will soon be taken up by the Library Purchase Committee	
10.		I. Bar Coded Spine Labels Size: 50mmx25mm			
11.		(1000 labels per roll) (Rs. 80,000)			
12.		II. Bar Code Printers (Rs. 4,50,000)			
		III. Bar Code Printing Cartridge 110 mm & 300mtrs (Rs. 70,000)			
		IV. Bar code scanner (Rs. 1,50,000)			
13.	Third Quarter	Laptops	7,08,000	Bid has already been published	



दूरभाष : 27667725, Ext. 1666, 1665, 1656, 1657
Phone : 27667848, 27667185

दिल्ली विश्वविद्यालय पुस्तकालय मण्डल
DELHI UNIVERSITY LIBRARY SYSTEM

14.		Air-conditioners: i. Split (2.0 Ton) ii. Split (1.5 Ton) iii. Window (1.5 Ton)	12,30,000 10,72,000 23,00,000	Bid has already been published
15.		All in One Computers	95,00,000	Bid has already been published
16.	Fourth Quarter	STQC Compliant CCTV Comprehensive System	70,00,000	Bid has already been published
17.		OPAC Kiosk	15,50,000	Bid has already been published
18.		Total	Rs. 5,24,52,000	

Bhawna Vashishetty
Assistant Librarian

[Signature]
Deputy Librarian

[Signature]
University Librarian

CEO, JOE

please study & discuss.

[Signature]
30-XII-2025

OSD-JOE

Appendix-5

PROPOSAL

Establishment of Futuristic Laboratories and Advanced Infrastructure for B.Tech Programs

Faculty of Technology, University of Delhi

Submitted to: Institute of Eminence (IoE), University of Delhi

Departments: Computer Science & Engineering |

Electronics & Communication Engineering |

Electrical Engineering

Date: January 2026

1. Executive Summary

The Faculty of Technology, University of Delhi proposes to establish futuristic laboratories and advanced teaching and research infrastructure across the Departments of Computer Science & Engineering (CSE), Electronics & Communication Engineering (ECE), and Electrical Engineering (EE). The initiative aims to align B.Tech education with fast-evolving engineering practice and Industry 4.0 requirements by providing students access to modern platforms in artificial intelligence, cybersecurity, cloud computing, VLSI/FPGA prototyping, RF and 5G testbeds, embedded systems, smart grids, renewable energy, electric mobility, and power electronics.

The proposed labs will support outcome-based education through hands-on experiments, mini-projects and capstone projects, and will also enable interdisciplinary innovation across departments. The proposal seeks IoE funding support for capital expenditure (capex) of approximately INR 23.17 Crore.

2. Rationale

- B.Tech graduates must be trained on industry-grade platforms (compute, instrumentation, testbeds and design flows) to be internship- and placement-ready.
- Emerging domains such as AI/ML, cybersecurity, VLSI, 5G/6G, IoT, smart grids, renewable integration, EV charging and efficient drives require high-capex teaching facilities.
- The labs will strengthen project-based learning, multidisciplinary design projects, and innovation leading to publications, patents and startups.
- IoE support is essential to create a modern, shared and sustainable infrastructure ecosystem that is otherwise difficult to establish through routine departmental budgets.

3. Objectives and Expected Outcomes

3.1 Objectives

- Establish department-specific futuristic labs and common enabling infrastructure for B.Tech teaching and student projects.
- Integrate lab platforms into curriculum through structured experiments, mini-projects, and capstone project pipelines.
- Enable certification-ready training modules (cloud/DevOps, cybersecurity, FPGA prototyping, RF measurements, smart grid and EV systems).
- Create an ecosystem for interdisciplinary innovation and industry collaboration.

3.2 Measurable Outcomes (Target within 3 years)

- Each student completes at least two platform-based projects before graduation (portfolio-ready).
- At least 30 industry-aligned capstone projects per year across departments.
- At least 20 technical publications/presentations per year and at least 5 patent filings per year (target).
- Improved placement outcomes through demonstrable skills and tool exposure.

4. Proposed Futuristic Labs and Infrastructure (Department-wise)

Department of Computer Science & Engineering (CSE)

Proposed labs are summarized below. Detailed equipment schedules are provided in the Annexures.

Lab Code	Lab / Facility	Key student capability enabled	Approx. Budget (INR lakh)
CSE-L1	AI/ML & Data Science Innovation Lab	Deep learning, data engineering, AI projects	137
CSE-L2	Cybersecurity & Digital Forensics Lab (Cyber Range)	SOC practices, forensics, secure systems	105
CSE-L3	Cloud/DevOps & Mini-HPC Lab (Private Cloud)	Cloud, Kubernetes, CI/CD, distributed systems	75
CSE-L4	AR/VR & Human-Computer Interaction Lab	Immersive computing, UX/HCI prototyping	102
CSE-L5	Robotics & IoT MakerSpace (Prototyping)	Robotics, IoT prototypes, interdisciplinary builds	82
CSE-C	Common infrastructure (network/power/civil)	Reliable power, networking, lab readiness	30

Total proposed capex for CSE: INR 531 lakh (approx. INR 5.31 Crore).

Department of Electronics & Communication Engineering (ECE)

Proposed labs are summarized below. Detailed equipment schedules are provided in the Annexures.

Lab Code	Lab / Facility	Key student capability enabled	Approx. Budget (INR lakh)
ECE-L1	VLSI / FPGA / ASIC Prototyping Lab	Digital design, FPGA prototyping, VLSI flow exposure	207
ECE-L2	RF/Microwave & Antenna Measurement	RF measurement skills, antennas, microwave	230

	Lab	basics	
ECE-L3	5G/SDR Communications Testbed Lab	SDR, 5G architecture concepts, wireless prototyping	145
ECE-L4	Embedded Systems & IoT Communications Lab	Embedded firmware, sensor networks, gateway deployments	91
ECE-L5	Signal Processing & Intelligent Sensing Lab	DSP/vision sensing, real-time processing skills	110
ECE-C	Common infrastructure (EMC/calibration/power)	Calibration, EMC basics, power conditioning	60

Total proposed capex for ECE: INR 843 lakh (approx. INR 8.43 Crore).

Department of Electrical Engineering (EE)

Proposed labs are summarized below. Detailed equipment schedules are provided in the Annexures.

Lab Code	Lab / Facility	Key student capability enabled	Approx. Budget (INR lakh)
EE-L1	Smart Grid, Protection & Power System Automation Lab	Protection, SCADA, PMU/synchrophasors, smart grid labs	213
EE-L2	Power Electronics & Electric Drives Lab	Converters/inverters, motor drives, wide-bandgap exposure	185
EE-L3	Renewable Energy, Microgrid & EV Charging Lab	Microgrids, EMS, EV charging and storage integration	180
EE-L4	Advanced Electrical Machines & Condition Monitoring Lab	Condition monitoring, diagnostics, maintenance skills	75
EE-L5	High Voltage & Insulation Coordination Lab (Scaled)	HV fundamentals, PD/impulse concepts, safety practices	160

EE-L6	Energy Storage & Battery Systems Lab	Battery characterization, BMS, safety and lifecycle testing	70
EE-C	Common infrastructure (safety/electrical upgrades)	Electrical upgrades, ventilation, safety systems	60

Total proposed capex for EE: INR 943 lakh (approx. INR 9.43 Crore).

5. Consolidated Budget Summary (Capex)

Department	Capex (INR lakh)	Capex (INR Crore)
CSE	531	5.31
ECE	843	8.43
EE	943	9.43
TOTAL	2317	23.17

Note: These are indicative planning estimates. Final costs will be determined through IoE-compliant procurement (GeM/e-tendering), technical evaluation, and competitive bidding. Taxes, installation, and training are included as applicable in line items.

6. Implementation Plan (Phased)

1. Phase 1 (Months 0-3): Planning and Approvals

- Constitute lab steering committees (Faculty-level and Department-level).
- Finalize technical specifications, space planning, electrical load assessment, and safety requirements.
- Prepare tender documents, procurement packages, and evaluation criteria.

2. Phase 2 (Months 4-12): Procurement and Setup

- Procurement, delivery, installation and commissioning of equipment.
- Civil/electrical upgrades (UPS, earthing, ventilation/cooling, networking, safety shielding).
- Vendor-led training for faculty and lab staff; documentation and SOP creation.

3. Phase 3 (Months 12-18): Curriculum Integration and Student Onboarding

- Develop lab manuals, experiments, assignments, and project templates.
- Introduce lab-based electives, hackathons and design challenges; integrate capstone pipelines.

- Establish access policies, booking systems, and maintenance schedules.
4. Phase 4 (Months 18-36): Optimization, Industry Programs and Research
- Industry-sponsored project programs, internships and expert lectures.
 - FDPs and certification programs; consultancy/testing services where permitted.
 - IP creation support: publications, patents, and startup incubation linkages.

7. Utilization Plan for B.Tech Students

7.1 Academic Integration

- Structured lab experiments mapped to core and elective courses in each department.
- Mandatory mini-projects in 2nd and 3rd year using the proposed platforms.
- Final-year capstone projects encouraged to be industry-aligned and interdisciplinary.
- Portfolio documentation requirements (reports, code repositories, schematics, test results).

7.2 Skill and Placement Readiness

- Short certification modules (cloud/DevOps, cybersecurity, FPGA prototyping, RF measurement basics, EV and microgrid fundamentals).
- Mentored student clubs and competition teams (robotics, drone, EV, IoT, hackathons).
- Industry interactions via workshops, guest lectures and sponsored problem statements.

8. Governance, Safety and Sustainability

8.1 Governance

- IoE Lab Oversight Committee at Faculty level for monitoring procurement, utilization, and outcomes.
- Department-level committees for day-to-day operations, inventory, utilization reporting and safety compliance.
- Annual outcome reporting to IoE (utilization hours, student projects, publications/IP, equipment uptime).

8.2 Safety and Compliance

- Mandatory SOPs and training for high-voltage, power electronics, battery and RF labs.
- ESD-safe workstations and proper grounding for electronics design and testing.
- Electrical interlocks, isolation transformers, shields, PPE, signage and emergency cut-offs where required.

8.3 Sustainability

- AMC and calibration plan for high-value instruments (VNA, spectrum analyzer, HV/PD systems, power analyzers).
- Consumables and spares budgeting; centralized inventory and check-out system.

- Industry MoUs for sponsored projects, faculty training and periodic upgrades.
- Revenue-neutral programs (FDPs, student certification courses, consultancy/testing where permitted) to support maintenance.

9. Expected Impact

- Modernized teaching and project ecosystem aligned with industry and research trends.
- Enhanced student employability and internship readiness through real tools and testbeds.
- Stronger interdisciplinary research and innovation supporting IoE objectives.
- Improved institutional reputation and ability to attract high-quality students and collaborations.

10. Request to IoE

The Faculty of Technology, University of Delhi respectfully requests the Institute of Eminence (IoE) for funding support towards capital expenditure of approximately INR 23.17 Crore to establish the proposed futuristic labs and enabling infrastructure across CSE, ECE and EE departments, with a commitment to measurable academic outcomes, transparent procurement, and sustainable operations.

Annexure A: CSE - Detailed Equipment Schedule (Indicative)

Indicative equipment list with approximate costs. Final specifications and prices will be finalized during tendering.

CSE-L1 AI/ML & Data Science Lab

Item	Qty	Unit cost (INR lakh)	Total (INR lakh)	Justification (teaching / projects)
Multi-GPU server (shared training)	1	45	45	Shared compute for student training and capstone projects
Network-attached storage (approx. 100TB)	1	12	12	Platform for B.Tech experiments and student projects
GPU workstations	10	3.5	35	Platform for B.Tech experiments and student projects
Student workstations (standard)	20	1	20	Platform for B.Tech experiments and student projects
10GbE networking, switches, cabling (lot)	1	6	6	Platform for B.Tech experiments and student projects
UPS + rack + power conditioning (lot)	1	7	7	Ensures reliability and protects equipment
Software/renewals/training (lot)	1	12	12	Platform for B.Tech experiments and

student projects

Subtotal **137**

Subtotal for CSE-L1 AI/ML & Data Science Lab: 137.0 lakh (approx.)

CSE-L2 Cybersecurity & Digital Forensics Lab

Item	Qty	Unit cost (INR lakh)	Total (INR lakh)	Justification (teaching / projects)
Virtualization-capable workstations	30	1.2	36	Platform for B.Tech experiments and student projects
Servers for cyber range / SOC (incl. storage)	2	8	16	Shared compute for student training and capstone projects
Next-generation firewall appliance	1	12	12	Enables hands-on cybersecurity, monitoring, and incident response
IDS/IPS appliance	1	6	6	Enables hands-on cybersecurity, monitoring, and incident response
SIEM training setup (server + software)	1	8	8	Shared compute for student training and capstone projects
Forensic workstations	2	5	10	Enables hands-on cybersecurity, monitoring, and incident response
Forensic toolkits (write blockers, imaging,	1	7	7	Enables hands-on cybersecurity, monitoring, and

accessories) (lot)				incident response
Isolated networking equipment (lot)	1	6	6	Platform for B.Tech experiments and student projects
UPS and lab readiness (lot)	1	4	4	Ensures reliability and protects equipment
Subtotal			105	

Subtotal for CSE-L2 Cybersecurity & Digital Forensics Lab: 105.0 lakh (approx.)

CSE-L3 Cloud/DevOps & Mini-HPC Lab

Item	Qty	Unit cost (INR lakh)	Total (INR lakh)	Justification (teaching / projects)
Virtualization servers (private cloud)	3	15	45	Shared compute for student training and capstone projects
Shared storage / backup (lot)	1	12	12	Platform for B.Tech experiments and student projects
Managed switches and cabling (lot)	1	5	5	Platform for B.Tech experiments and student projects
Firewall and access control (lot)	1	4	4	Enables hands-on cybersecurity, monitoring, and incident response
Rack + UPS + power conditioning (lot)	1	6	6	Ensures reliability and protects equipment
Tools,	1	3	3	Platform for

configuration,
training (lot)

B.Tech
experiments and
student projects

Subtotal **75**

Subtotal for CSE-L3 Cloud/DevOps & Mini-HPC Lab: 75.0 lakh (approx.)

CSE-L4 AR/VR & HCI Lab

Item	Qty	Unit cost (INR lakh)	Total (INR lakh)	Justification (teaching / projects)
VR headsets (with controllers)	10	2.2	22	Immersive computing and HCI prototyping for student projects
VR-ready PCs	10	1.6	16	Immersive computing and HCI prototyping for student projects
Motion capture / tracking system	1	30	30	Immersive computing and HCI prototyping for student projects
AR devices (spatial computing)	2	3	6	Immersive computing and HCI prototyping for student projects
Haptic devices	5	1	5	Immersive computing and HCI prototyping for student projects
3D scanner	1	8	8	Platform for

				B.Tech experiments and student projects
3D printers and post-processing (lot)	1	6	6	Platform for B.Tech experiments and student projects
Accessories, mounts, safety, spares (lot)	1	9	9	Platform for B.Tech experiments and student projects
Subtotal			102	

Subtotal for CSE-L4 AR/VR & HCI Lab: 102.0 lakh (approx.)

CSE-L5 Robotics & IoT MakerSpace

Item	Qty	Unit cost (INR lakh)	Total (INR lakh)	Justification (teaching / projects)
Robotics education kits	20	0.4	8	Platform for B.Tech experiments and student projects
Drones (educational + spares)	10	0.6	6	Platform for B.Tech experiments and student projects
IoT development kits (microcontrollers/SBCs)	50	0.05	2.5	Platform for B.Tech experiments and student projects
Sensor packs and modules (lot)	1	6	6	Platform for B.Tech experiments and student projects
Embedded toolchains	1	2	2	Platform for B.Tech

and debuggers (lot)				experiments and student projects
Vision sensors (depth cameras/LiDAR) (lot)	1	5	5	Perception stack for robotics/AIoT projects (mapping, SLAM, inspection)
Laser cutter / fabrication tool	1	18	18	Rapid prototyping and fabrication for maker projects
Electronics benches (PSU, DMM, soldering) (lot)	10	1	10	Platform for B.Tech experiments and student projects
Soldering/rework stations	10	0.25	2.5	Platform for B.Tech experiments and student projects
Desktop CNC / PCB prototyping system	1	15	15	Rapid prototyping and fabrication for maker projects
Tools, ESD safety, spares (lot)	1	7	7	Platform for B.Tech experiments and student projects
Subtotal			82	

Subtotal for CSE-L5 Robotics & IoT MakerSpace: 82.0 lakh (approx.)

CSE-C Common Infrastructure

Item	Qty	Unit cost (INR lakh)	Total (INR lakh)	Justification (teaching / projects)
Electrical/network upgrades,	1	30	30	Platform for B.Tech

furniture, minor
civil works (lot)

experiments and
student projects

Subtotal **30**

Subtotal for CSE-C Common Infrastructure: 30.0 lakh (approx.)

Annexure B: ECE - Detailed Equipment Schedule (Indicative)

ECE-L1 VLSI / FPGA / ASIC Prototyping Lab

Item	Qty	Unit cost (INR lakh)	Total (INR lakh)	Justification (teaching / projects)
High-performance workstations (EDA-ready)	30	2	60	Platform for B.Tech experiments and student projects
Shared server (license, storage, version control)	1	18	18	Shared compute for student training and capstone projects
FPGA development boards (with accessories)	20	1.8	36	Platform for B.Tech experiments and student projects
Mixed-signal oscilloscopes	6	6	36	Platform for B.Tech experiments and student projects
Logic analyzers	10	1.2	12	Platform for B.Tech experiments and student projects
Selected EDA academic licenses (lot)	1	35	35	Platform for B.Tech experiments and student projects
Prototyping accessories, cables, spares (lot)	1	10	10	Platform for B.Tech experiments and student projects
Subtotal			207	

Subtotal for ECE-L1 VLSI / FPGA / ASIC Prototyping Lab: 207.0 lakh (approx.)

ECE-L2 RF/Microwave & Antenna Measurement Lab

Item	Qty	Unit cost (INR lakh)	Total (INR lakh)	Justification (teaching / projects)
Vector Network Analyzer (VNA)	1	85	85	Platform for B.Tech experiments and student projects
Spectrum analyzer	1	50	50	Platform for B.Tech experiments and student projects
RF signal generator	1	22	22	Platform for B.Tech experiments and student projects
Power meter with sensors	1	8	8	Platform for B.Tech experiments and student projects
Antenna measurement setup (bench/compact, turntable, SW)	1	22	22	Platform for B.Tech experiments and student projects
RF benches, cables, adapters (lot)	1	7	7	Platform for B.Tech experiments and student projects
Calibration kits (VNA/RF) (lot)	1	6	6	Platform for B.Tech experiments and student projects
Oscilloscopes (RF-supporting)	2	5	10	Platform for B.Tech experiments and

				student projects
Installation, training, and documentation (lot)	1	20	20	Platform for B.Tech experiments and student projects
Subtotal			230	

Subtotal for ECE-L2 RF/Microwave & Antenna Measurement Lab: 230.0 lakh (approx.)

ECE-L3 5G/SDR Communications Testbed Lab

Item	Qty	Unit cost (INR lakh)	Total (INR lakh)	Justification (teaching / projects)
Software-defined radio (SDR) units	10	3	30	Platform for B.Tech experiments and student projects
5G/private network training testbed (scaled)	1	55	55	Platform for B.Tech experiments and student projects
Channel emulator (teaching grade)	1	25	25	Platform for B.Tech experiments and student projects
Server for core, logging and analytics	1	15	15	Shared compute for student training and capstone projects
Workstations	10	1	10	Platform for B.Tech experiments and student projects
Networking and timing accessories (lot)	1	5	5	Platform for B.Tech experiments and

RF accessories (antennas, filters, cables) (lot)	1	5	5	student projects Platform for B.Tech experiments and student projects
Subtotal			145	

Subtotal for ECE-L3 5G/SDR Communications Testbed Lab: 145.0 lakh (approx.)

ECE-L4 Embedded Systems & IoT Communications Lab

Item	Qty	Unit cost (INR lakh)	Total (INR lakh)	Justification (teaching / projects)
Embedded development kits	30	0.45	13.5	Platform for B.Tech experiments and student projects
IoT gateways/edge devices	10	0.6	6	Platform for B.Tech experiments and student projects
Sensors and wireless modules (lot)	1	12	12	Platform for B.Tech experiments and student projects
Digital oscilloscopes	6	3.5	21	Platform for B.Tech experiments and student projects
Logic analyzers	10	0.8	8	Platform for B.Tech experiments and student projects
Soldering benches (ESD-safe)	10	0.25	2.5	Platform for B.Tech experiments and

				student projects
PCB prototyping machine	1	18	18	Rapid prototyping and fabrication for maker projects
Basic power analyzers / measurement (lot)	1	6	6	Platform for B.Tech experiments and student projects
Tools, ESD, safety, spares (lot)	1	4	4	Platform for B.Tech experiments and student projects
Subtotal			91	

Subtotal for ECE-L4 Embedded Systems & IoT Communications Lab: 91.0 lakh (approx.)

ECE-L5 Signal Processing & Intelligent Sensing Lab

Item	Qty	Unit cost (INR lakh)	Total (INR lakh)	Justification (teaching / projects)
GPU PCs	10	2.8	28	Platform for B.Tech experiments and student projects
Standard PCs	15	1	15	Platform for B.Tech experiments and student projects
High-speed cameras	2	8	16	Platform for B.Tech experiments and student projects
Thermal camera	1	12	12	Platform for B.Tech experiments and student projects

DAQ/ data acquisition system	1	10	10	Platform for B.Tech experiments and student projects
FPGA acceleration kits	10	0.8	8	Platform for B.Tech experiments and student projects
SDR-lite units for demos	4	1.5	6	Platform for B.Tech experiments and student projects
Storage and backup (lot)	1	5	5	Platform for B.Tech experiments and student projects
Accessories and spares (lot)	1	10	10	Platform for B.Tech experiments and student projects
Subtotal			110	

Subtotal for ECE-L5 Signal Processing & Intelligent Sensing Lab: 110.0 lakh (approx.)

ECE-C Common Infrastructure

Item	Qty	Unit cost (INR lakh)	Total (INR lakh)	Justification (teaching / projects)
EMC basics, calibration, UPS, power conditioning, minor works (lot)	1	60	60	Ensures reliability and protects equipment
Subtotal			60	

Subtotal for ECE-C Common Infrastructure: 60.0 lakh (approx.)

Annexure C: EE - Detailed Equipment Schedule (Indicative)

EE-L1 Smart Grid, Protection & Power System Automation Lab

Item	Qty	Unit cost (INR lakh)	Total (INR lakh)	Justification (teaching / projects)
Real-time digital simulator (scaled) for HIL	1	95	95	Platform for B.Tech experiments and student projects
PMU training kits	10	1	10	Platform for B.Tech experiments and student projects
Phasor Data Concentrator (PDC) server	1	8	8	Shared compute for student training and capstone projects
SCADA/EMS training system	1	30	30	Platform for B.Tech experiments and student projects
Protection relays (training/industry grade)	12	1.5	18	Platform for B.Tech experiments and student projects
Power quality analyzer	1	12	12	Platform for B.Tech experiments and student projects
Workstations	20	0.9	18	Platform for B.Tech experiments and student projects
Networking + UPS (lot)	1	10	10	Ensures reliability and protects

				equipment
Misc. accessories, CT/PT kits, wiring (lot)	1	12	12	Platform for B.Tech experiments and student projects
Subtotal			213	

Subtotal for EE-L1 Smart Grid, Protection & Power System Automation Lab: 213.0 lakh (approx.)

EE-L2 Power Electronics & Electric Drives Lab

Item	Qty	Unit cost (INR lakh)	Total (INR lakh)	Justification (teaching / projects)
Programmable DC sources	2	18	36	Platform for B.Tech experiments and student projects
Electronic loads	2	12	24	Platform for B.Tech experiments and student projects
Drive trainer benches (converter/inverter + controls)	8	4	32	Platform for B.Tech experiments and student projects
Dynamometer test setup	1	35	35	Platform for B.Tech experiments and student projects
Power analyzers	2	10	20	Platform for B.Tech experiments and student projects
Oscilloscopes	3	6	18	Platform for B.Tech experiments and

				student projects
SiC/GaN evaluation kits	10	0.6	6	Platform for B.Tech experiments and student projects
Safety, isolation, interlocks, shields (lot)	1	14	14	Platform for B.Tech experiments and student projects
Subtotal			185	

Subtotal for EE-L2 Power Electronics & Electric Drives Lab: 185.0 lakh (approx.)

EE-L3 Renewable Energy, Microgrid & EV Charging Lab

Item	Qty	Unit cost (INR lakh)	Total (INR lakh)	Justification (teaching / projects)
Solar PV emulator	1	35	35	Platform for B.Tech experiments and student projects
Wind emulator	1	25	25	Platform for B.Tech experiments and student projects
Microgrid controller + EMS training platform	1	35	35	Platform for B.Tech experiments and student projects
Battery cycler (scaled)	1	30	30	Platform for B.Tech experiments and student projects
BMS training kits	10	1	10	Platform for B.Tech experiments and

				student projects
AC EV chargers	4	2.5	10	Platform for B.Tech experiments and student projects
DC EV charger (mid-range, teaching)	1	20	20	Platform for B.Tech experiments and student projects
Instrumentation and metering (lot)	1	10	10	Platform for B.Tech experiments and student projects
Fuel cell demonstrator (educational)	1	5	5	Platform for B.Tech experiments and student projects
Subtotal			180	

Subtotal for EE-L3 Renewable Energy, Microgrid & EV Charging Lab: 180.0 lakh (approx.)

EE-L4 Advanced Machines & Condition Monitoring Lab

Item	Qty	Unit cost (INR lakh)	Total (INR lakh)	Justification (teaching / projects)
Condition monitoring sensors + DAQ	1	20	20	Platform for B.Tech experiments and student projects
Motor testing setup	1	25	25	Platform for B.Tech experiments and student projects
Alignment and maintenance tools (lot)	1	5	5	Platform for B.Tech experiments and

Insulation testing equipment	1	10	10	student projects Platform for B.Tech experiments and student projects
Thermal diagnostics camera (shared/department)	1	10	10	Platform for B.Tech experiments and student projects
Misc. accessories and safety (lot)	1	5	5	Platform for B.Tech experiments and student projects
Subtotal			75	

Subtotal for EE-L4 Advanced Machines & Condition Monitoring Lab: 75.0 lakh (approx.)

EE-L5 High Voltage & Insulation Coordination Lab (Scaled)

Item	Qty	Unit cost (INR lakh)	Total (INR lakh)	Justification (teaching / projects)
High voltage test transformer	1	35	35	Platform for B.Tech experiments and student projects
Dielectric test set	1	20	20	Platform for B.Tech experiments and student projects
Impulse generator (scaled)	1	45	45	Platform for B.Tech experiments and student projects
Partial discharge measurement system	1	35	35	Platform for B.Tech experiments and

				student projects
Safety shielding, earthing, grounding (lot)	1	15	15	Platform for B.Tech experiments and student projects
Instrumentation and accessories (lot)	1	10	10	Platform for B.Tech experiments and student projects
Subtotal			160	

Subtotal for EE-L5 High Voltage & Insulation Coordination Lab (Scaled): 160.0 lakh (approx.)

EE-L6 Energy Storage & Battery Systems Lab

Item	Qty	Unit cost (INR lakh)	Total (INR lakh)	Justification (teaching / projects)
Electrochemical workstation (basic)	1	25	25	Platform for B.Tech experiments and student projects
Environmental chamber (scaled)	1	20	20	Platform for B.Tech experiments and student projects
Safety infrastructure (monitoring, fume handling) (lot)	1	10	10	Platform for B.Tech experiments and student projects
Battery pack prototyping tools (lot)	1	10	10	Platform for B.Tech experiments and student projects
Misc. spares and consumables (lot)	1	5	5	Platform for B.Tech experiments and

student projects

Subtotal 70

Subtotal for EE-L6 Energy Storage & Battery Systems Lab: 70.0 lakh (approx.)

EE-C Common Infrastructure

Item	Qty	Unit cost (INR lakh)	Total (INR lakh)	Justification (teaching / projects)
Electrical upgrades, ventilation, safety systems, minor works (lot)	1	60	60	Platform for B.Tech experiments and student projects
Subtotal			60	

Subtotal for EE-C Common Infrastructure: 60.0 lakh (approx.)

Annexure D: Indicative Course-to-Lab Mapping Matrix

This mapping is indicative and intended to guide curriculum integration of the proposed futuristic labs. It will be finalized by the respective Departmental Committees and Board of Studies (BoS) to align with the University of Delhi B.Tech curriculum, semester structure, and evolving industry priorities.

Department of Computer Science & Engineering (CSE)

Table D-1: Indicative mapping of courses and student activities to proposed lab facilities.

Academic stage	Typical course cluster (indicative)	Mapped lab facilities	Representative student activities / outcomes
Year 1 (Sem 1-2)	Programming fundamentals; discrete mathematics; basics of data structures; engineering design/workshop	CSE-L5 (Robotics & IoT MakerSpace); CSE-L3 (Cloud/DevOps - intro)	Coding-to-hardware mini projects; Git/Linux basics; basic networking; Arduino/ESP-based builds
Year 2 (Sem 3-4)	DSA; DBMS; computer organization; OOP; operating systems (intro)	CSE-L3 (Cloud/DevOps); CSE-L2 (Cyber Range - foundations); CSE-L1 (AI/DS - intro)	Containers/CI-CD; secure coding labs; dataset exploration; DB-backed applications
Year 3 (Sem 5-6)	Machine learning; computer networks; cybersecurity; distributed systems; electives	CSE-L1 (AI/DS); CSE-L2 (Cyber Range); CSE-L3 (Private Cloud); CSE-L4 (AR/VR - elective)	Model training/evaluation; incident response drills; scalable microservices; XR prototypes
Year 4 (Sem 7-8)	Capstone project; advanced electives (NLP/CV, cloud security, HCI, robotics); internship/industry project	All CSE labs (L1-L5) + interdisciplinary use with ECE/EE labs	Industry-grade capstones with MLOps; red/blue team exercises; deployable systems and demos

Department of Electronics & Communication Engineering (ECE)

Table D-2: Indicative mapping of courses and student activities to proposed lab facilities.

Academic stage	Typical course cluster (indicative)	Mapped lab facilities	Representative student activities / outcomes
Year 1 (Sem 1-2)	Basic electronics; engineering physics; programming basics; engineering design	ECE-L4 (Embedded & IoT - intro); shared maker facilities	Sensor interfacing and embedded programming; breadboarding and measurement practice
Year 2 (Sem 3-4)	Analog circuits; digital design; signals and systems; network analysis	ECE-L1 (FPGA/VLSI - intro); ECE-L5 (DSP & sensing); ECE-L4 (Embedded)	Digital logic on FPGA kits; DSP labs with sampled signals; embedded mini projects
Year 3 (Sem 5-6)	Communication systems; microprocessors/controllers; RF fundamentals; electives	ECE-L3 (SDR/5G testbed); ECE-L2 (RF & antenna); ECE-L4 (IoT communications)	Modulation/demodulation on SDR; antenna measurements; IoT gateway and protocol labs
Year 4 (Sem 7-8)	Capstone project; VLSI/5G/RF/embedded electives; internship/industry project	All ECE labs (L1-L5) + interdisciplinary use with CSE/EE labs	End-to-end prototypes (device-to-cloud); FPGA acceleration; RF/SDR validation; publishable outcomes

Department of Electrical Engineering (EE)

Table D-3: Indicative mapping of courses and student activities to proposed lab facilities.

Academic stage	Typical course cluster (indicative)	Mapped lab facilities	Representative student activities / outcomes
Year 1 (Sem 1-2)	Basic electrical engineering; mathematics; engineering mechanics; engineering design	EE-L2 (Drives - intro demos); EE-L4 (Condition monitoring - intro); safety orientation	Familiarization with machines and measurements; wiring practices; safety and SOP training
Year 2 (Sem 3-4)	Electrical machines; power systems (intro); control systems (intro); measurements	EE-L4 (Machines & monitoring); EE-L1 (Protection - intro); EE-L2 (Power electronics - intro benches)	Machine testing; basic relay coordination demos; converter measurements and instrumentation
Year 3 (Sem 5-6)	Power electronics; drives; protection; power quality; renewables (intro); electives	EE-L2 (Power electronics & drives); EE-L1 (Smart grid/protection); EE-L3 (Microgrid & EV charging)	Drive tuning under load; PQ analysis; EMS exercises; EV charging characterization; HIL demonstrations
Year 4 (Sem 7-8)	Capstone project; smart grid/renewables/EV/HV electives; internship/industry project	All EE labs (L1-L6) + interdisciplinary use with CSE/ECE labs	Microgrid control; digital protection studies; battery testing; HV diagnostics; deployable prototypes

UNIVERSITY OF DELHI**Delhi University Computer Centre (DUCC)****Proposal to Institution of Eminence (IoE)**

Strengthening DUCC as the University's Central Digital Infrastructure Backbone
High-End Hardware and Software Requirements (Hybrid On-Prem + Google Cloud)
with Budget Estimates.

Submitted for consideration for support under the Institution of Eminence (IoE) initiative.

1. Executive Summary

Delhi University Computer Centre (DUCC) is the central ICT unit supporting the University of Delhi and its colleges with shared digital infrastructure and services. To reliably meet present requirements (service continuity, peak-event loads, security, standardized hosting) and future requirements (data growth, modernization, research computing, compliance, and multi-college scale), DUCC must be upgraded into a governed hybrid digital infrastructure platform.

This proposal recommends a phased five-year modernization program to establish a high-availability private cloud at DUCC, integrated with the University's existing Google Cloud services for online presence, application protection, performance acceleration, and disaster recovery (DR) where appropriate.

The program also strengthens compliance posture by implementing centralized logging, monitoring, incident response readiness, and strong identity and access controls, including retention of relevant logs and secure backups.

2. Background and Rationale

2.1 DUCC mandate and university-wide dependency

DUCC functions as the central ICT service provider for the University and its colleges, enabling digital service delivery across academic, administrative, and research domains. DU-wide critical services (admissions, examinations, results, certificates, portals, ERP/SIS, identity services) depend on DUCC's infrastructure availability and security.

2.2 Rationale for IoE funding support

- IoE outcomes (excellence in teaching, research, governance, and global standing) require resilient, secure, and scalable digital infrastructure.
- University services experience predictable high-concurrency peaks (admissions, examinations, results). A hybrid model enables stability on-prem with elastic protection and performance for internet-facing services.
- Cybersecurity risk and compliance expectations require centralized security controls, logging, and incident response capabilities.
- Colleges require standardized hosting zones and shared services to reduce duplication and uneven security posture across the university ecosystem.
- Future readiness requires support for modern application architectures (containers, DevSecOps), data growth, and research computing (including GPU capability).

3. Objectives

1. Establish a DUCC-managed hybrid private cloud platform for the University and its colleges with a five-year capacity planning horizon.
2. Improve availability, performance, and scalability of DU digital services, including peak-event resilience.
3. Implement enterprise-grade cybersecurity controls, centralized logging and monitoring, and incident response readiness.
4. Deliver multi-tenant College Hosting Zones with governance, isolation, and cost control.
5. Implement robust backup, archival, and disaster recovery with periodic drills and documented runbooks.
6. Enable application modernization (containers, CI/CD, automation) and research computing capability (GPU phase) as demand grows.

4. Scope

4.1 In scope

- On-prem infrastructure at DUCC: compute, storage, network, security perimeter, backup/archival, and management platforms.
- Software stack: virtualization/container platform, monitoring, logging, ITSM, SIEM/SOAR, vulnerability management, endpoint security licensing pool (phased).
- Hybrid integration: Google Cloud usage for online presence acceleration and protection, and DR/secondary backup copies.
- Professional services: architecture/design, implementation, migration support, training, SOPs/runbooks, and acceptance testing.

4.2 Out of scope (unless separately sanctioned)

- University-wide end-user device refresh (laptops/desktops).
- Complete replacement of college LAN/Wi-Fi infrastructure (this proposal includes a targeted support pool and priority upgrades only).
- Civil/electrical redesign beyond data centre ICT facility upgrades.

5. Compliance and Governance Considerations

5.1 Cyber incident readiness and log retention

The proposed architecture includes centralized logging, monitoring, and security controls sized for sustained retention and retrieval to support incident response and regulatory requirements. DUCC will implement standardized log pipelines across on-prem and cloud workloads.

5.2 Data protection and privacy safeguards

University systems process personal data of students, staff, and stakeholders. DUCC will implement reasonable security safeguards, strong access controls, encryption for sensitive data, and reliable backups, aligned to institutional governance.

6. Proposed Target Architecture (Hybrid)

6.1 On-prem DUCC Private Cloud

Core components: production compute cluster (VMs/containers), management cluster, tiered storage (Tier-1 all-flash and Tier-2 hybrid), spine-leaf data centre fabric, perimeter security, multi-tenant segmentation, centralized monitoring/logging, and backup/archival.

6.2 Google Cloud integration (leveraging existing DU capability)

- Online presence resilience and performance: content caching and acceleration for public portals and static content.
- Application protection: web application firewall (WAF) and DDoS mitigation for internet-facing services.
- Disaster recovery (DR): secondary backup copies and restoration capability for prioritized systems.
- Hybrid connectivity: VPN initially; dedicated connectivity to be evaluated based on traffic and cost-benefit.

7. Detailed Requirements

7.1 Data centre facilities

- UPS capacity and redundancy (N+1/2N as per criticality), adequate battery runtime, and power distribution.
- Precision cooling with redundancy and hot/cold aisle containment for high-density compute.
- Fire detection and clean-agent fire suppression.
- High-density racks, structured cabling, fibre backbone, and labeling standards.
- DCIM/environment monitoring for power, temperature, humidity, and leak detection.

7.2 Compute platform

- Production virtualization hosts: high core-count CPUs, large memory footprints, dual 25/50GbE connectivity, redundant power supplies, and enterprise remote management.
- Separate management cluster for core control-plane services (monitoring, logging, management tooling).
- GPU servers (Phase 2) for AI/ML and research workloads based on demand.

7.3 Storage platform (tiered)

- Tier-1 NVMe all-flash storage for databases and high-IOPS workloads (ERP/SIS, admissions/exams peaks).
- Tier-2 hybrid NAS/SAN for general workloads, departmental file services, and less performance-sensitive applications.
- Immutable backup repository on-prem for ransomware resilience, with secondary backup copies to cloud object storage.

7.4 Network platform

- Spine-leaf data centre fabric with 25GbE at access and readiness for 100GbE uplinks.
- Redundant edge routers and dual ISP integration (as feasible).
- Load balancing/reverse proxy for internal and external applications.
- Network segmentation (VLAN/VRF) and micro-segmentation policies for multi-tenant College Hosting Zones.
- Out-of-band management network for infrastructure administration.

7.5 Cybersecurity platform

- Next-Generation Firewall (NGFW) in high-availability (HA) with IPS/IDS and web security capabilities.
- Web application firewall (WAF) for public-facing applications; cloud-based protection for cloud-hosted and internet-facing services.
- Endpoint Detection and Response (EDR) licensing pool with phased deployment across DUCC and colleges.
- Vulnerability management and periodic VAPT assessments; patch governance.
- Privileged Access Management (PAM) for administrative access control and session accountability.
- Multi-factor authentication (MFA) and single sign-on (SSO) federation with institutional identity.

7.6 Backup, archival, and disaster recovery

- Enterprise backup software supporting virtual machines, databases, file services, and cloud copies.
- Immutable backup target on-prem and secondary copies to cloud object storage for DR and long-term retention.
- Phase 2 DR site for prioritized systems, with defined RTO/RPO per application tier.
- Documented runbooks and DR drills at least twice annually.

7.7 Operations and service management

- IT Service Management (ITSM): service catalog, incident/problem/change management, asset/CMDB, SLA reporting.
- Monitoring and application performance monitoring (APM) for critical portals.
- Centralized logging and SIEM/SOAR capability (matured in Phase 2) for correlation and response automation.
- Automation and configuration management to improve reliability and patching outcomes.

8. Implementation Plan

8.1 Phase 1 (Year 1-2): Core modernization and stabilization

7. Discovery and sizing: application inventory, peak loads, data growth, and college onboarding requirements.
8. Data centre facility upgrades and deployment of network fabric, compute, and storage core.
9. Establish foundational platforms: IAM federation, ITSM, monitoring, backup baseline, and standardized configurations.
10. Migrate priority University services and pilot 5-10 colleges for College Hosting Zones.
11. Security baseline: centralized logging pipeline, incident response runbooks, and initial SOC workflows.

8.2 Phase 2 (Year 3-5): Scale-out, DR, SOC maturity, and research enablement

12. Expand compute and storage capacity based on measured utilization; onboard additional colleges.
13. Establish DR site and execute scheduled DR drills using runbook-driven recovery.
14. Deploy SIEM/SOAR and advanced detection use cases; expand log storage and retention.
15. Deploy GPU/research platform as per demand and governance.
16. Standardize DevSecOps templates and secure CI/CD pipelines for DU and college teams.

9. Budget Estimates (Indicative)

All costs are indicative planning estimates in INR (crore), excluding GST. Final Bill of Quantities (BoQ) and pricing shall be validated through a sizing workshop and OEM/partner quotations. A 12% contingency is included to account for price variation and scope adjustments.

9.1 CapEx summary with quantity (phase-wise)

Component	Unit	Qty (Phase 1)	Qty (Phase 2)	Phase 1 (₹ cr)	Phase 2 (₹ cr)	Total (₹ cr)
Data centre facilities upgrade (UPS, cooling, fire, racks, DCIM)	Lot	1	0	8	0	CPWD
Core DC network (spine/leaf, edge, optics/cabling)	Lot	1	0	6	0	4
Compute - Production virtualization hosts	Servers	16	12	3.6	2.7	5
Storage - Tier-1 All-Flash (NVMe)	TB usable	500	500	3	2	3
Storage - Tier-2 Hybrid/NAS	TB usable	1000	2000	2.2	3	3
Backup and archival (repo + software baseline)	Lot	1	0	2.5	0	2.5
Security stack - baseline (NGFW/WAF/NAC/MFA baseline)	Lot	1	0	4	0	0
Security stack - enhancements (PAM/CASB/identity hardening)	Lot	0	1	0	2	2
ITSM + monitoring/logging baseline	Lot	1	0	2	0	0
SIEM/SOAR + log storage expansion (SOC maturity)	Lot	0	1	0	4	0

University of Delhi | DUCC | IoE Proposal

DR site (compute + storage + network)	Lot	0	1	0	5	5
GPU/AI & research compute	GPU servers	0	4	0	3	3
Campus network & Wi-Fi support pool (targeted upgrades)	Lot	0	1	0	8	0
Hybrid/DR integration with Google Cloud	Lot	0	1	0	1.2	1.2
Implementation, migration, training/audits	Lot	1	1	3	1.5	2

Total five-year capital expenditure (CapEx) estimate: ₹74.7 crore (excluding GST).

9.2 OpEx summary (annual and five-year range)

OpEx Head	Annual Range (₹ cr/year)
Hardware support/AMC and spares	4
Software subscriptions (platform, backup, security, ITSM/monitoring)	6
SOC operations (managed/hybrid)	3
Google Cloud consumption (WAF/CDN/DR storage/burst)	1.5
Connectivity (scope dependent)	2
Total OpEx (Range)	~15

9.3 Overall five-year financial summary

- CapEx : ₹30 crore approx...
- OpEx (5-year range): As actual

10. Expected Outcomes and IoE Alignment

- Higher availability and peak-event resilience for DU portals and critical student lifecycle systems.
- Standardized DUCC-managed College Hosting Zones to reduce duplication and improve security consistency across colleges.
- Improved cybersecurity posture through centralized logging, monitoring, and mature detection and response capabilities.
- Better online performance and protection for public-facing services using cloud edge capabilities where appropriate.
- Research enablement through scalable storage/compute and GPU capacity in Phase 2.

11. Risks and Mitigation

Risk	Potential impact	Mitigation
Under-sizing for peak loads	Service outages during admissions/exams	Load testing; phased expansion; cloud edge caching and protection for internet-facing services.
Cybersecurity incidents/ransomware	Service disruption and data risk	Immutable backups; segmentation; EDR; vulnerability management; SIEM/SOAR; drills.
Fragmentation across colleges	Higher cost and inconsistent security	DUCC standards; onboarding templates; service catalog and rate-card for colleges.
DR not tested	Recovery failures during incidents	Scheduled DR drills; runbooks; defined RTO/RPO per tier.
Vendor lock-in	Cost escalation and reduced flexibility	Standards-based architecture; phased contracts; portability planning and clear exit clauses where feasible.

12. Procurement and Governance Recommendations

- Adopt a transparent RFP process with technical compliance matrices and acceptance testing criteria (performance, HA failover, backup/restore, security controls).
- Mandate five-year OEM support for critical infrastructure with clear SLAs and escalation paths.
- Establish DUCC as the central standards authority for hosted services (reference architectures, templates, baseline security, onboarding processes).
- Implement a DUCC service catalog and rate-card for colleges (VM sizes, storage tiers, backup tiers) to control sprawl and enable cost predictability.
- Conduct periodic audits (security, DR readiness) and continuous improvement cycles.

13. Request for IoE Approval and Funding

DUCC requests IoE approval and funding support for the following:

- Phase 1 CapEx: ₹38.4 crore (excluding GST) for foundational modernization and stabilization (Year 1-2).
- Phase 2 CapEx: ₹36.3 crore (excluding GST) for scale-out, DR site establishment, SOC maturity, and research enablement (Year 3-5).
- Authorization to operationalize DUCC as the central hosting and security standards authority for DU and its colleges under this program.

Annexure A: Reference BoQ Template (RFP-Ready)

- Compute servers (production hosts)
- Management cluster servers
- GPU servers
- All-flash storage array + expansion
- Hybrid storage/NAS
- Backup repository hardware + immutable storage capability
- Spine switches + leaf switches + optics
- Edge routers + ISP termination
- Load balancers / reverse proxies
- NGFW HA pair + subscriptions
- WAF (on-prem if required)
- NAC
- ITSM licenses
- Monitoring/APM
- Log management/SIEM/SOAR
- Backup software

Annexure B: Minimum Technical Specifications (Indicative)

- Servers: dual-socket enterprise servers, high-core CPUs, 512GB-1.5TB RAM per host (workload-based), dual 25/50GbE, redundant PSUs, remote management, TPM.
- Storage: Tier-1 NVMe all-flash for high-IOPS workloads; Tier-2 hybrid storage for general workloads; immutable backup capability; replication/snapshots.
- Network: spine-leaf fabric, redundant edge, segmentation support, out-of-band management.
- Security: NGFW HA, WAF, EDR, vulnerability scanning, PAM, MFA/SSO federation.
- Observability: centralized monitoring and log management sized for sustained retention and forensics.

Annexure C: Public References (for policy and cloud service descriptions)

Reference	URL
CERT-In Directions under Section 70B (28 April 2022) - PDF	https://www.cert-in.org.in/PDF/CERT-In_Directions_70B_28.04.2022.pdf
Press Information Bureau (MeitY) note on CERT-In directions (28 April 2022)	https://www.pib.gov.in/PressReleasePage.aspx?PRID=1820904
Google Cloud Armor documentation	https://docs.cloud.google.com/armor/docs
Google Cloud Armor overview (Adaptive Protection, WAF)	https://docs.cloud.google.com/armor/docs/cloud-armor-overview
Cloud CDN documentation	https://cloud.google.com/cdn/docs?hl=en
Cloud CDN cache locations	https://docs.cloud.google.com/cdn/docs/locations

University Science Instrumentation Center

IoE/507

5/Jan/26

02-01-2026

Subject: Requirement of budget under repair & maintenance

The University Science Instrumentation Centre (USIC) housed with various sophisticated scientific instruments and these facilities are extended to all the researchers across the science departments both north and south campus. Apart from the newly purchased equipments supported by Institute of Eminence (IoE), University of Delhi, there are several other equipments purchased during the previous years. In order to maintain the smooth functioning of these instruments, it requires AMC, replacement of defective parts etc. The attached document includes tentative budgetary quotation received from the OEM for your kind consideration. The proposal includes an item from the CIF south campus as well.

Submitted for your approval.


Director, USIC 02.01.2025

OSD, IoE

S.No. #	Name of Equipment	Date of Purchase	Details about the use (Teaching/Research)	Repair/Maintenance required with justification	Tentative Cost for repair (In Lakhs)	Tentative Cost for AMC (In Lakhs)	Users benefited with numbers	Remarks, if any
1	Brüker NMR Air compressor parts	2018	Research	Repair: some parts of the compressor should be changed for smooth functioning	2		80	
2	FTIR AMC	2017	Research	Repair: The FTIR requires AMC for smooth functioning.		1.5	80	
3	Gold Gold Palladium Target for SEM/FESEM Machine	2013	Research	Maintenance: Target materials necessary component of SEM/FESEM and hence it needs to be procured.	2.2		80	
4	Up/Down conversion Fluorescence	2017	Research	Maintenance: The Fluorescence requires AMC for smooth functioning.		3	40	
5	Field Emission Scanning Electron Microscope	2017	Research	Maintenance: The FESEM requires AMC for smooth		5.7	80	
6	Particle size analyzer	2024	Research	We need one cuvette for doing the analyses of zeta potential for organic samples	3.5		40	
7	Confocal Microscope	2017	Research	Maintenance: The confocal microscope urgently requires AMC		5.52	20	
8	FESEM Spare Parts	2017	Research	Repair: The FESEM requires spare parts for smooth functioning.	4.5		80	
9	Dielectric Measurement	2011	Research	Maintenance: The confocal microscope urgently requires AMC		2.5	40	
10	UPS 20 KVA APC Model SURT20K Qty. 3 nos.		Research	Repair: To replace the batteries for uninterrupted supply of power	2.9			
11	UPS Vertiv Model GXTMT 10 KVA Qty. 1 nos.		Research	Repair: To replace the batteries for uninterrupted supply of power	0.6			
12	UPS Numeric Model ONFINITI 5 KVA Qty. 1 nos		Research	Repair: To replace the batteries for uninterrupted supply of power	0.88			

16.58 18.22

दिल्ली विश्वविद्यालय
UNIVERSITY OF DELHI

Appendix-8

IOE/526
7 Jan/2026

University Science Instrumentation Center

Once again, the USIC thank the competent authority for generously supporting the procurement of different sophisticated scientific instruments and strengthening the USIC/CIF infrastructural facilities. In parallel, the required manpower is also equally important to operate these instruments and provide optimal service to the University researchers. The workload pertaining to administrative/ purchase/account and the daily routine technical and office work has also been increased considerably due to increased number of users and therefore technical staff strength needs to be increased proportionately.

Currently, there are ten STA's (senior technical assistant) working in USIC/CIF on contractual position and their salary is supported by the IoE, University of Delhi. They are hired through GeM for the period of financial year 2025-26 (see the enclosures). At this stage, the contract will be ending on 31-03-2026 and it needs renewal. For the period of 01-04-2026 to 31-03-2027, the manpower will be hired via GeM bidding. Keeping in view of the urgency of manpower, the USIC/CIF submitting its proposal to the competent authority for consideration and approval to hire the manpower (STA) through GeM bidding and the details are listed below:

Category/Cadre	Educational Qualification as per University RR	Salary as per Univ. norms Rs.	Rate of the Vendor (Margin if 10% then) (Rs.)	No. of Posts	Rate/month (exclusive of taxes) (Rs.)	Total Amount (Rs.) (for 12 months)
S.T.A	Post-Graduation Degree /B.Tech with at least 55% marks in the relevant field of specialization.	Rs. 55,932/- Senior Technical Assistant in DU	61,525/-	10	6,15,250.00	73,83,000.00
					Total (Rs.)	73,83,000.00
					CGST payable @9% on Total	6,64,470.00
					CGST payable @9% on Total	6,64,470.00
					Gross Amount Payable (Rs.)	87,11,940.00

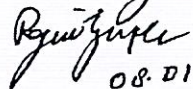
Submitted for consideration please.


07.01.2026
Director, USIC

24/1897
7/1/26

OSD, IoE

Please place this file in the GC-Agenda.
include


08.01.2026

59

OSD-20E

प्रतिष्ठित संस्थान INSTITUTE OF EMINENCE
दिल्ली विश्वविद्यालय UNIVERSITY OF DELHI

Appendix-9

Dated: April 24, 2025

The 5th meeting of the Evaluation Committee for the "Research Publication Award" was held on 23rd April, 2025 to evaluate 39 applications in respect of research papers published/on-line first on or before March 31, 2025 for the award. Out of the 39 applications, 17 papers have been selected for the award (minutes enclosed) under the following categories:

S. No.	Category	Awarded	Maximum Amount for each award in ₹
1.	A - Top-most Q1 Journal	1	5,00,000/-
2.	B - Up to top 10% of Q1 Journals	5	2,00,000/-
3.	C - 11 to 20% of Q1 Journals	9	1,00,000/-
4.	D - 21 to 30% of Q1 Journals	2	50,000/-

5 lacs
10 lacs
9 lacs
1, lacs
25 lacs

The award amount will be more than ₹ 2,50,000/-, it is, therefore, proposed to submit the same for the approval of the competent authority.

Submitted for consideration please.

प्रतिष्ठित संस्थान INSTITUTE OF EMINENCE
दिल्ली विश्वविद्यालय UNIVERSITY OF DELHI

Dated: April 23, 2025

MINUTES

The fifth meeting of the IoE Evaluation Committee constituted for reviewing the applications received for the "Research Publication Award" was held on 23rd April 2025 at 4.30 P.M. in the Council Room, Vice Regal Lodge, University of Delhi. The following were present:

1. Prof. Shri Prakash Singh
Director South Campus, Chairperson
2. Prof. Neeta Sehgal
Chairperson, Research Council
3. Prof. Rajeev Gupta
CEO, IoE
4. Prof. Raj Kishore Sharma
Dean Research, Physical & Mathematical Sciences
5. Prof. Mukesh Kr. Mehawat
OSD, IoE, Member - Secretary

Prof. K. Ratnabali, Dean, Academic Affairs and Prof. Ujjwal Kr. Singh-Dean Research, Social Sciences & Humanities regretted their inability to attend the meeting.

At the outset Chairperson welcomed all members of the committee for the fifth meeting of the Evaluation Committee for the Research Publication Award. The CEO, IoE, requested the OSD, IoE, to present the details of the applications received for the Research Publication Award for consideration of the committee. The OSD, IoE presented all applications one by one before the committee. Subsequent to presentation and discussion, following (17) applications were selected for the Research Publication Award out of a total of 39 applications received till 23.04.2025 in respect of research papers published/on-line first on or before March 31, 2025 (**Appendix-1**):

S. No.	Application No.	Faculty Author(s)	Department	Award Category Based on Citescore
1	3	Prof. Sandip Das, Corresponding Author (07 Authors)	Botany	D
2	5	Prof. Surekha Katiyar- Agarwal, Corresponding Author Prof. Manu Agarwal, Corresponding Author (09 Authors)	Plant Molecular Biology	B
3	6	Prof. Rupam Kapoor, Corresponding Author (05 Authors)	Botany	B
4	14	Dr. Kuldeep Singh, Corresponding Author (03 Authors)	Computer Science	C

Mehawat

प्रतिष्ठित संस्थान INSTITUTE OF EMINENCE
दिल्ली विश्वविद्यालय UNIVERSITY OF DELHI

5	17	Prof. Pankaj Gupta, Corresponding Author Prof. Mukesh Kumar Mehlawat, Second Author (04 Authors)	Operational Research	A
6	18	Prof. Yogender Pal Khasa, Corresponding Author (03 Authors)	Microbiology	C
7	20	Dr. Chakraverti Mahajan, Corresponding Author (04 Authors)	Anthropology	C
8	21	Dr. Shivani Chandel, Corresponding Author (04 Authors)	Anthropology	B
9	23	Dr. Harendra Pal Singh (05 Authors)	CIC	B
10 ✓	24	Dr. Kamlesh Kumari Corresponding Author (09 Authors)	Zoology	C
11	26	Dr. K. N. Saraswathy, Corresponding Author (04 Authors)	Anthropology	C
12	27	Dr. Sachin Kumar, Corresponding Author (02 Authors)	Mathematics	C
13	31	Prof. Vandana Mishra, Corresponding Author Prof. Radhey Shyam Sharma, Corresponding Author (07 Authors)	Environmental Studies	C
14 ✓	34	Dr. Vivek Soni First Author and Corresponding Author (02 Authors)	Faculty of Management Studies	C
15 ✓	36	Dr. Pankaj Kumar Corresponding Author (05 Authors)	Geography	B

प्रतिष्ठित संस्थान INSTITUTE OF EMINENCE
दिल्ली विश्वविद्यालय UNIVERSITY OF DELHI

16 ✓	38	Prof. S. C. Rai Other Author (04 Authors)	Geography	D
17	39	Prof. Vasudha Bhatnagar Corresponding Author Dr. Vikas Kumar, Other author (03 Authors)	Computer Science	C

The meeting ended with a vote of thanks to the Chair.

Mulank
23/4/25
Officer on Special Duty, IoE

Singh
23/4/25
Chairperson

Rajiv Gupta
24/4/25
CEO, IoE

प्रतिष्ठित संस्थान INSTITUTE OF EMINENCE
दिल्ली विश्वविद्यालय UNIVERSITY OF DELHI

Dated: May 30, 2025

28 The following two members of different departments were given responsibility as Research Fellows w.e.f. November 10, 2022 in addition to their existing responsibilities in their respective departments, to assist the Institution of Eminence in its various activities for a period of One year:

- a) Dr. Uma Shankar, Department of Sanskrit
- b) Dr. Ashwini Kumar Ray, Department of Environmental Studies

29. The tenure was extended for the above said fellows for one year w.e.f. from November 11, 2023 which has ended on November 10 2024, but both the fellows are continuously devoting their precious time for the activities of the IoE. The IoE still needs their assistance in various academic activities in future also.

30. It is proposed that the competent authority may please be requested to extend the the tenure of Dr. Uma Shankar and Dr. Ashwini Kumar as Research Fellows for one year effective from November 11, 2024.

Submitted for consideration please.

प्रतिष्ठित संस्थान INSTITUTE OF EMINENCE
दिल्ली विश्वविद्यालय UNIVERSITY OF DELHI

B X

- 16 -

Appendix-11

Dated: September 3, 2025

59. The Institution of Eminence (IoE), University of Delhi, initiated the Faculty Research Programme (FRP) in 2020, with the approval of the competent authority. The objectives of the FRP are to strengthen and boost the on-going research programmes of the faculty members in various departments of the University by providing them financial support.

60. In the Financial Years 2020-2021, 2021-2022, 2022-2023, 2023-24 and 2024-25; a sum of ₹ 4.84, ₹ 5.18, ₹ 7.45, ₹ 8.04 and 9.47 crores, respectively were disbursed. The financial support under the FRP has resulted in enhancing the number of research publications by the faculty members in national and international journals.

61. In this financial year also, it is proposed that the research proposals may be invited from the eligible faculty members of the departments/centres of the University of Delhi individually or in collaboration with other researchers from within/outside of the university including colleges of the university as Co-Principal Investigators. The IoE intends to allocate funds to the tune of ₹ 12-15 Crores approximately for the financial year 2025-2026 to the faculty members of the departments/centres as follows:

Faculty /Subject	Maximum Financial Assistance in ₹
Experimental Sciences/Interdisciplinary & Applied Sciences	6,00,000/-
Theoretical Sciences/Mathematical Sciences/ FoT	5,00,000/-
Social Sciences/Interdisciplinary & Applied Social Sciences/Management	4,00,000/-
Humanities/Law/Others	3,00,000/-

62. Submitted for consideration and approval of the competent authority to roll out the FRP-2025-2026 as proposed above. A copy of the "Call for research proposals" is attached.

दिल्ली विश्वविद्यालय UNIVERSITY OF DELHI

Appendix-12

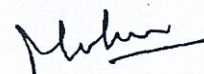
Dated: October 27, 2025

Subject: Request for the Transfer of Matching Contribution to the IoE Account for Subsequent Fund Releases under the Institution of Eminence Scheme of the Ministry of Education

A letter regarding the matching contribution of the University of Delhi for the Institution of Eminence (IoE) Scheme was received from the Department of Higher Education, Ministry of Education, on October 10, 2025. The first instalment for the FY 2025-26 has already been released to the IoE, University of Delhi, by the Ministry of Education. Subsequent fund releases under the IoE Scheme will be made after considering the matching contribution utilized by the University.

As per the budget submitted for the FY 2025-26 (see Annexure-I), the University's matching contribution has been made for Quarter 4 (January to March 2025-26) under the following heads:

S. No.	Major Heads	Name of the Projects	2025-2026
			Jan-March (Quarte-4) Institute's share
1	Recurring (OH-31)	Honorarium/salaries (non-teaching staff)	0.00
2		Honorarium/salaries & benefits for teaching staff including international faculty/research scholars including post-docs/exchange scholars	0.00
3		Contingency (electricity, water, AMC/CMC, IT services, cloud services, conferencing services, CDN etc.)/consumables	100000000.00
4		Campus-wide License for Academic software/Journals/e-books	0.00
5		Travel & per diem (including international travel)	0.00
6		Scholarships & Faculty Research Projects	0.00
7		Collaboration/patents/contingencies	0.00
8		Other administrative costs	0.00
9		Marketing/outreach cost	0.00
		Sub-Total	100000000.00
10	Non-recurring (including OH-35)	Schools/Institutions/Lab/Library including furniture and furnishings, including upgradation etc.	200000000.00
11		Hostel/student transit/faculty transit accomodation including furniture, etc.	150000000.00
12		Health care/wellness facilities/recreational facilities including furniture	350000000.00
13		Research Equipment	0.00
14		IT & Networking Infrastructure/Wi-fi augmentation/ERP Software/ IT outsourcing	0.00
		Sub-Total	700000000.00
		GRAND TOTAL	800000000.00



दिल्ली विश्वविद्यालय
UNIVERSITY OF DELHI
— 2 —

06-2023-1500Pads X 100

In view of the above and to ensure uninterrupted subsequent fund releases by the Ministry of Education, the following transfer may be **approved and permitted** from the **University Development Fund** towards the IoE scheme:

Scheme Head	Amount Requested (₹)
OH-31	10,00,00,000.00 (₹ 10 Crores)
OH-35	70,00,00,000.00 (₹ 70 Crores)
Total	80,00,00,000.00 (₹ 80 Crores)

दिल्ली विश्वविद्यालय
UNIVERSITY OF DELHI

Appendix-13

October 24, 2025

58. Placed below is a request received from Prof. Ranjan Kumar Tripathi, Department of Sanskrit, Principal Investigator (PI) of the project titled "*Study/Review of the Essence of a Manuscript on Vedic Nuclear Science In Ancient Times authored by Late Dr. K.C. Sharma*", dated 13th May 2025. The communication encloses the Summary of the Progress Report, highlighting the major outcomes, completed work, and scope for further research.

59. As the extension of the project had already been approved by the competent authority up to 31.03.2025, and the PI has now sought a further extension of two years, from 1st April 2025 to 31st March 2027, the matter requires consideration.

60. However, considering the availability of funds and the need for periodic review of progress, it is proposed that the project be extended for one year, i.e., from 1 April 2025 to 31 March 2026.

61. Now that the IoE has received funds from the Ministry of Education for the financial year 2025–2026, the request for the extension of one year i.e., from 1 April 2025 to 31 March 2026 may kindly be placed for consideration.

प्रतिष्ठित संस्थान INSTITUTION OF EMINENCE
दिल्ली विश्वविद्यालय UNIVERSITY OF DELHI

9

Appendix-14

Dated: November 17, 2025

33. The following member of different departments were given responsibility of Research Fellows w.e.f. November 10, 2022 in addition to their existing responsibilities in their respective departments, to assist the Institution of Eminence in its endeavour to strengthen research and teaching infrastructure in the University of Delhi for a period of One year:

Dr. Uma Shankar, Department of Sanskrit

Dr. Ashwini Kumar Ray, Department of Environmental Studies

34. The tenure was extended for the above said fellows for one further year w.e.from November 11, 2024 which has ended on November 10 2025, but both the fellows are continuously devoting their precious time for the activities of the IoE. The IoE still needs their assistance in various academic and administrative activities in future also.

35 It is proposed that the competent authority may please be requested to extend the the tenure of Dr. Uma Shankar and Dr. Ashwini Kumar as Research Fellow for one year effective from November 11, 2025.

Submitted for consideration please.

प्रतिष्ठित संस्थान INSTITUTION OF EMINENCE
दिल्ली विश्वविद्यालय UNIVERSITY OF DELHI

Dated: December 8, 2025

Placed below is a note received from the Executive Engineer, University of Delhi on 05-12-2025 regarding release of fund on account of 1st R A bill amounting to Rs 1, 31, 06, 828/- in respect of M/s S G Technofab Pvt. Ltd. For **'Replacement of existing VRV/VRF air-conditioning system of Ground Floor, First Floor and Third Floor in Permanent Stand at Sports Complex, University of Delhi'** along with approval of competent authority for the same from the UDF.

In this connection, it is submitted that the tender were invited for Replacement of existing VRV/VRF AC units at G. Floor, 1st Floor and 3rd Floor in Permanent Stand at Sports Complex, University of Delhi with a estimated cost of Rs. 3,10,49,271/- and the lowest tender amounting to Rs. 2,27,34,980.78/- in respect of M/s S G Technofab Pvt. Ltd. was accepted after the approval of competent authority (copy enclosed) and the agency started the work as per the specification and description specified in the NIT.

The Executive Engineer has proposed that the 1st running bill amounting to Rs 1,31,06,828/- may be released from the funds available in IoE to M/s S G Technofab Pvt. Ltd as the agency has submitted the same.

Approval may be granted for Rs. 2,27,34,980.78/- for the Replacement of existing VRV/VRF AC units at G. Floor, 1st Floor and 3rd Floor in Permanent Stand at Sports Complex, University of Delhi from the Institution of Eminence (IoE). Furthermore, the approval may also be granted for process 1st running bill amounting to Rs 1,31,06,828/- to M/s S G Technofab Pvt. Ltd from the fund available in IoE

Submitted for consideration please.

- 2 -

Appendix-16

प्रतिष्ठित संस्थान INSTITUTE OF EMINENCE
दिल्ली विश्वविद्यालय UNIVERSITY OF DELHI

18th Nov. 2025

Placed below is a Note-sheet dated 18th Nov. 2025 received from Prof. Rajeev Kaul, Project Investigator, Department of Microbiology regarding approval for purchase of "Absorbance Microplate Reader" through three quotations received from Market Survey out of the Budget Head "Equipment/ Software" of FRP of IoE 2025-26.

It is submitted that Prof. Rajeev Kaul has been sanctioned Faculty Research Project (FRP) under IoE Scheme for the year 2025-26.

Prof. Rajeev Kaul has uploaded the requirement on GeM but it is not available on GeM and now the PI received the three quotations from different vendors as per details given below:

1.	Medispec (I) Ltd	Rs. 4,30,700/- (L1)
2.	Scientific Centre	Rs. 5,01,500/-
3.	Ocean Scientific Store	Rs. 8,26,000/-

The Departmental Purchase Committee Members has recommended that the purchase may be made within the cost of Rs. 4,30,700/- (Inclusive all taxes) from the M/s Medispec (I) Ltd who has quoted the lowest rates (L1).

In view of the above, it is further submitted that since the amount involved is above Rs. 2.50 lakhs, the approval of the Competent Authority is Mandatory, as such if approved, we may submit the file to Vice-Chancellor/Chairperson, Governing Council, IoE through Finance Officer for approval of Rs. 4,30,700/- (Inclusive all taxes) (Rupees Four Lakhs Thirty Thousand Seven Hundred only) from M/s Medispec (I) Ltd who has quoted the lowest rates (L1) out of the Budget

Appendix-17

प्रतिष्ठित संस्थान INSTITUTE OF EMINENCE
दिल्ली विश्वविद्यालय UNIVERSITY OF DELHI

18th Nov.2025

Placed below is a Note-sheet dated 17th Nov.2025 received from Prof. Y.P. Khasa, Project Investigator, Department of Microbiology regarding approval for purchase of "Orbital Incubator Shaker" through GeM out of the Budget Head "Equipment/ Software" of FRP of IoE 2025-26.

It is submitted that Prof. Y.P. Khasa has been sanctioned Faculty Research Project (FRP) under IoE Scheme for the year 2025-26.

Prof. Y.P. Khasa has uploaded the requirement on GeM Portal and received four quotations received from the different vendors as per details given below:

i) Lab Technosciences	Rs. 3,99,000/- (L1)	✓
ii) M.K. Scientific Instruments	Rs. 6,00,832/-	
iii) Creative Lab World	Rs. 8,79,998/-	
iv) Vertex	Rs. 9,89,000/-	

The Departmental Purchase Committee Members has recommended that the purchase may be made within the cost of Rs. 3,99,000/- (Inclusive all taxes) from the M/s Lab Technosciences with Model no. LTSI-R3060D2T who has quoted the lowest rates (L1).

In view of the above, it is further submitted that since the amount involved is above Rs. 2.50 lakhs, the approval of the Competent Authority is Mandatory, as such if approved, we may submit the file to Vice-Chancellor/Chairperson, Governing Council, IoE through Finance Officer for approval of Rs. 3,99,000/- (Inclusive all taxes) (Rupees Three Lakhs Ninety-Nine Thousand only) from M/s Lab Technosciences with Model no. LTSI-R3060D2T who has quoted the lowest rates (L1) out of the Budget Head "Equipment/Software" from the of FRP of IoE 2025-26.

Submitted for consideration please.

11

- 2 -
दिल्ली विश्वविद्यालय
UNIVERSITY OF DELHI

Appendix-18

Finance Branch III(i)/155/

Sub : Purchase of "Ultra low temperature laboratory deep freezer" through GeM Portal.

1. On going through the paper, it is observed that Dr. Meenakshi Sharma, ACBR has compared the three bids on Gem Portal for purchase of "Ultra low temperature laboratory deep freezer". (i) As per the compare sheet :

L1	-Rs.3,99,990/- (Trufrost 171 L Ultra low temp)
L2	-Rs.4,63,499/- (M.K. Scientific Instruments)
L3	-Rs.8,97,000/- (Lab Solution India)

- (ii) The Purchase Committee has also recommended to purchase the "Ultra low temperature laboratory deep freezer" from L1 vendor. Minutes of the Purchase committee is enclosed (F/A)
2. As per **Rule 149 (ii) of GFR 2017** - "Procurement above 50,000/- and up to Rs.10,00,000/- through the GeM seller having lowest price amongst the different sellers of at least three different manufactures on GeM. meeting the requisit quality, specification and delivery period". (F/B)
3. The enclosed proposal of Dr. Meenakshi Sharma, ACBR for purchase of "Ultra low temperature laboratory deep freezer" from L1* vendor at the cost of Rs.3,99,990/- out of the B.H.-"Equipment/ Software" of FRP of IoE 2025-26 may be submitted for consideration/approval please.
- *Name of the L1 vendor will be appeared only after placing the purchase order.**
- Submitted please.

-) -

**प्रतिष्ठित संस्थान INSTITUTION OF EMINENCE
दिल्ली विश्वविद्यालय UNIVERSITY OF DELHI**

4th Dec. 2025

Placed below is letter dated NIL received from Dr. Sandip Das, Project Investigator, Department of Botany regarding permission for purchase of "PCR Machine" through three quotations out of the Budget Head "Equipment/ Software" of FRP of IoE 2025-26.

It is submitted that Dr. Sandip Das has been sanctioned Faculty Research Project (FRP) under IoE Scheme for the year 2025-26.

Dr. Sandip Das has uploaded the requirement on GeM but only two brands available on GeM and as per GeM rule comparative statement cannot be generated, now the PI received three quotations from different vendors as per details given below:

1. Mtor Life Science	₹ 2,99,956/- (L1)
2. AABJ Enterprises	₹ 3,06,800/-
3. ARKZINESIS	₹ 3,24,500/-

The Purchase Committee has recommended to M/s Mtor Life Science (L1) for "PCR machine" within the cost of ₹ 4,49,167/- (Incl. all taxes). Minutes of the Purchase Committee and Quotations received from the different Vendors are attached herewith.

In view of the above, it is further submitted that since the amount involved is above ₹ 2.50 lakhs, the approval of the Competent Authority is Mandatory, as such if approved, we may submit the file through Finance Officer to Vice-Chancellor/Chairperson, Governing Council, IoE for approval of ₹ 2,99,956/- (Rupees Two Lakh Ninety Nine Thousand Nine Hundred Fifty Six Only) for purchase of "PCR Machine"

प्रतिष्ठित संस्थान INSTITUTION OF EMINENCE
दिल्ली विश्वविद्यालय UNIVERSITY OF DELHI

Appendix-20

15th Dec.2025

Placed below is a Note Sheet dated 9th Dec.2025 received from Dr. Vikram Kumar, Principal Investigator, Department of Electronic Science regarding permission for purchase a "Workstation of high configuration for complex simulation" through GeM out of the Budget Head "Equipment/Software" of FRP of IoE 2025-26.

It is submitted that Dr. Vikram Kumar has been sanctioned Faculty Research Project (FRP) under IoE Scheme for the year 2025-26.

Dr. Vikram Kumar has requested to allow him to purchase a "Workstation of high configuration for complex simulation" within the cost of ₹ 2,89,996/- including tax (L1) out of the Budget Head "Equipment/Software" through the Department Purchase Committee on GeM. Comparative sheet of the GeM showing L1 Vendor are attached herewith under the Rule 149 (ii) of GFR-2017 "Procurement above 50,000/- and up to Rs. 10,00,000/- through the GeM seller having lowest price amongst the different sellers of at least three different manufactures on GeM, meeting the requisite quality, specification and delivery period".

In view of the above, it is further submitted that since the amount involved is above ₹ 2.50 lakhs, the approval of the Competent Authority is Mandatory, as such if approved, we may submit the file to Vice-Chancellor/Chairperson, Governing Council, IoE through Finance Officer for approval of ₹ 2,89,996/- (Rupees Three Lakh Sixty Nine Thousand Five Hundred Only) for purchase of "High End Workstation for the Simulation of Large Planar Antennas" under the Rule 149, GFR-2017.

प्रतिष्ठित संस्थान INSTITUTE OF EMINENCE
दिल्ली विश्वविद्यालय UNIVERSITY OF DELHI

Appendix-21

16th Dec.2025

Placed below is a dated 12th Dec.2025 received from Dr. Devinder Singh, Principal Investigator, Department of Physics & Astrophysics regarding permission for purchase a "Digital Micro Vickers Hardness Tester" through GeM out of the Budget Head "Equipment/Software" of FRP of IoE 2025-26.

It is submitted that Dr. Devinder Singh has been sanctioned Faculty Research Project (FRP) under IoE Scheme for the year 2025-26.

Dr. Devinder Singh has requested to allow him to purchase a "Digital Micro Vickers Hardness Tester" within the cost of ₹ 4,34,830/- including tax (L1) vendor (Chennai Metco) out of the Budget Head "Equipment/Software" through the Purchase Committee on GeM. Comparative sheet of the GeM showing L1 Vendor are attached herewith under the Rule 149 (ii) of GFR-2017 "Procurement above 50,000/- and up to Rs. 10,00,000/- through the GeM seller having lowest price amongst the different sellers of at least three different manufactures on GeM, meeting the requisite quality, specification and delivery period".

In view of the above, it is further submitted that since the amount involved is above ₹ 2.50 lakhs, the approval of the Competent Authority is Mandatory, as such if approved, we may submit the file to Vice-Chancellor/Chairperson, Governing Council, IoE through Finance Officer for approval of ₹ 4,34,830/- (Rupees Three Lakh Sixty Five Thousand Five Hundred Only) for purchase of "Digital Micro Vickers Hardness Tester" under the Rule 149 (ii) of GFR-2017.

प्रतिष्ठित संस्थान INSTITUTE OF EMINENCE
दिल्ली विश्वविद्यालय UNIVERSITY OF DELHI

Appendix-22

5th Dec. 2025

Placed below is letter dated 3rd Dec.2025 received from Dr. Roli Verma, Project Investigator, Department of Physics & Astrophysics regarding permission for purchase of "Spectrometer" through three quotations out of the Budget Head "Equipment/ Software" of FRP of IoE 2025-26.

It is submitted that Dr. Roli Verma has been sanctioned Faculty Research Project (FRP) under IoE Scheme for the year 2025-26. PI has sufficient fund for purchase.

Dr. Roli Verma has uploaded the requirement on GeM but it is not available on GeM and now the PI received three technically qualified quotations from different vendors as per details given below:

a. New Age Instruments & Materials P.Ltd.	₹ 4,91,734.32/- (L1)
b. Vision Technologies	₹ 5,54,600.00/-
c. Nard Photonics P.Ltd.	₹ 5,79,144.00

The Purchase Committee has recommended to M/s New Age Instruments & Materials P.Ltd. (L1) for "Spectrometer" within the cost of ₹ 4,91,734.32/- (Incl. all taxes). Minutes of the Purchase Committee and Quotations received from the different Vendors are attached herewith.

X' | In view of the above, it is further submitted that since the amount involved is above ₹ 2.50 lakhs, the approval of the Competent Authority is Mandatory, as such if approved, we may submit the file through Finance Officer to Vice-Chancellor/Chairperson, Governing Council, IoE for approval of ₹ 4,91,734.32/- (Rupees Four Lakh Ninety One Thousand Seven Hundred Thirty Four & Thirty Two paise Only) for purchase of "Spectrometer".

प्रतिष्ठित संस्थान INSTITUTION OF EMINENCE
दिल्ली विश्वविद्यालय UNIVERSITY OF DELHI

Appendix-23

16th Dec.2025

Placed below is a dated 12th Dec.2025 received from Dr. Dhanraj T. Masram, Principal Investigator, Department of Chemistry regarding permission for purchase a "Photochemical Reactor" through GeM out of the Budget Head "Equipment/Software" of FRP of IoE 2025-26.

It is submitted that Dr. Dhanraj T. Masram has been sanctioned Faculty Research Project (FRP) under IoE Scheme for the year 2025-26.

Dr. Dhanraj T. Masram has requested to allow him to purchase a "Photochemical Reactor" within the cost of ₹ **3,65,000/-** including tax (L1) out of the Budget Head "Equipment/Software" through the Purchase Committee on GeM. Comparative sheet of the GeM showing L1 Vendor are attached herewith under the Rule 149 (ii) of GFR-2017 "Procurement above 50,000/- and up to Rs. 10,00,000/- through the GeM seller having lowest price amongst the different sellers of at least three different manufactures on GeM, meeting the requisite quality, specification and delivery period".

In view of the above, it is further submitted that since the amount involved is above ₹ 2.50 lakhs, the approval of the Competent Authority is Mandatory, as such if approved, we may submit the file to Vice-Chancellor/Chairperson, Governing Council, IoE through Finance Officer for approval of ₹ 3,65,000/- (Rupees Three Lakh Sixty Five Thousand Five Hundred Only) for purchase of "Photochemical Reactor" under the Rule 149 (ii) of GFR-2017.

प्रतिष्ठित संस्थान INSTITUTE OF EMINENCE
दिल्ली विश्वविद्यालय UNIVERSITY OF DELHI

Appendix-24

15th Dec.2025

Placed below is a letter dated 8th Dec. 2025 addressed to the CEO, IoE received from Dr. Surendra Singh, Principal Investigator, Department of Chemistry, regarding permission for purchase of "High Pressure reactor system" through the Market Survey out of the Budget Head "Equipment" of FRP of IoE 2025-26.

It is submitted that Dr. Surendra Singh has been sanctioned Faculty Research Project (FRP) under IoE Scheme for the year 2025-26.

Dr. Surendra Singh has uploaded the requirement on GeM but it is not available on GeM and now the PI received the three quotations from different vendors as per details given below:

- | | |
|----------------------------------|-------------------|
| 1. KLB Instruments Co. Pvt. Ltd. | ₹ 3,49,280/- (L1) |
| 2. Nirmal Aqua Solutions | ₹ 6,19,500/- |
| 3. Indo Aerogels and Membranes | ₹ 6,43,100/- |

The Purchase Committee has recommended to M/s. KLB Instruments Co. Pvt. Ltd. (L1) for purchase of "High Pressure reactor system" within the cost ₹ 3,49,280/- (Incl. all taxes) under the Rule 155 of GFR-2017, "In case a certain item is not available on the GeM Portal, Purchase of goods costing above Rs. 50,000 and up to 5,00,000 on each occasion may be made on the recommendations of a duly constituted Local Purchase Committee consisting of three members of an appropriate level".

Minutes of the Purchase Committee and three Quotations received from the different Vendors are attached herewith.

In view of the above, it is further submitted that since the amount involved is above ₹ 2.50 lakhs, the approval of the Competent Authority is Mandatory, as such if approved, we may submit the file to Vice-Chancellor/Chairperson, Governing Council, IoE through Finance Officer for approval of ₹ 3,49,280/- (Rupees Three Lakh Forty Nine Thousand Two Hundred Eighty Only) for purchase of "High Pressure reactor system" under the Rule 155, GFR-2017.

दिल्ली विश्वविद्यालय
UNIVERSITY OF DELHI

Appendix-25

22nd December 2025

INTERNAL AUDIT SECTION-II

Subject: - Observation regarding procurement of "4-channel Electrochemical Workstation/Potentiostat/Galvanostat".

14. Placed on the file is a note received from the O/o the Finance Officer on the subject noted above may kindly be seen.
15. The Prof. Sasanka Deka, Project Investigator, Department of Chemistry has submitted a proposal regarding procurement of "**4-channel Electrochemical Workstation/Potentiostat/Galvanostat**". On scrutiny of the enclosed documents, following has been observed: -
1. The IoE vide their letter ref. no. /IoE/2025-26/12/FRP dated 30.10.2025 allocated an amount of Rs. 6,00,000/- under Faculty Research Programme of the IoE scheme.
 2. The P.I. uploaded the requirement on GeM but it is not available on GeM. The non-availability certificate is enclosed in the file.
 3. Total Four (04) vendors participated out of which three (03) vendors found (inclusive GST) for above-mentioned item.
14. The Purchase Committee at its meeting held on **19th November 2025** jointly and individually satisfied and recommended for to procure **4-channel Electronic Workstation/Potentiostat/Galvanostat** as per requisite specification and quality from **M/s Phadke Instruments P. Ltd.** amounting to **Rs. 4,49,167/- including GST**.
15. The documents provided by the Prof. Sasanka Deka, P.I., Department of Chemistry have been checked and seems to be in order. The file may be considered for the approval of Competent Authority.
16. If approved, the file may be submitted to the Finance Officer.

प्रतिष्ठित संस्थान **INSTITUTION OF EMINENCE**
दिल्ली विश्वविद्यालय **UNIVERSITY OF DELHI**

Appendix-26

15th Dec.2025

Placed below is a Note Sheet dated 9th Dec.2025 received from Prof. Kamlesh Patel, Principal Investigator, Department of Electronic Science regarding permission for purchase of "High End Workstation for the Simulation of Large Planar Antennas" through GeM out of the Budget Head "Equipment/Software" of FRP of IoE 2025-26.

It is submitted that Prof. Kamlesh Patel has been sanctioned Faculty Research Project (FRP) under IoE Scheme for the year 2025-26.

Prof. Kamlesh Patel has requested to allow him to purchase of "High End Workstation for the Simulation of Large Planar Antennas" within the cost of ₹ 3,69,500/- including tax (L1) out of the Budget Head "Equipment/Software" through the Department Purchase Committee on GeM. Comparative sheet of the GeM showing L1 Vendor are attached herewith under the Rule 149 (ii) of GFR-2017 "Procurement above 50,000/- and up to Rs. 10,00,000/- through the GeM seller having lowest price amongst the different sellers of at least three different manufactures on GeM, meeting the requisite quality, specification and delivery period".

In view of the above, it is further submitted that since the amount involved is above ₹ 2.50 lakhs, the approval of the Competent Authority is Mandatory, as such if approved, we may submit the file to Vice-Chancellor/Chairperson, Governing Council, IoE through Finance Officer for approval of ₹ 3,69,500/- (Rupees Three Lakh Sixty Nine Thousand Five Hundred Only) for purchase of "High End Workstation for the Simulation of Large Planar Antennas" under the Rule 149 (ii) of GFR-2017.

प्रतिष्ठित संस्थान INSTITUTION OF EMINENCE
दिल्ली विश्वविद्यालय UNIVERSITY OF DELHI

Appendix-27

15th Dec.2025

Placed below is a letter dated 10th Dec.2025 received from Dr. Yogesh Pratap, Principal Investigator, Department of Electronic Science regarding permission for purchase of “Workstation of high configuration for complex simulation work” through GeM out of the Budget Head “Equipment/Software” of FRP of IoE 2025-26.

It is submitted that Dr. Yogesh Pratap has been sanctioned Faculty Research Project (FRP) under IoE Scheme for the year 2025-26.

Dr. Yogesh Pratap has requested to allow him to purchase of “Workstation of high configuration for complex simulation work” within the cost of ₹ 2,89,996/- including tax (L1) out of the Budget Head “Equipment/Software” through the Department Purchase Committee on GeM. Comparative sheet of the GeM showing L1, Vendor are attached herewith under the Rule 149 (ii) of GFR-2017 “Procurement above 50,000/- and up to Rs. 10,00,000/- through the GeM seller having lowest price amongst the different sellers of at least three different manufactures on GeM, meeting the requisite quality, specification and delivery period”.

In view of the above, it is further submitted that since the amount involved is above ₹ 2.50 lakhs, the approval of the Competent Authority is Mandatory, as such if approved, we may submit the file to Vice-Chancellor/Chairperson, Governing Council, IoE through Finance Officer for approval of ₹ 2,89,996/- (Rupees Two Lakh Eighty Nine Thousand Nine Hundred Ninety Six Only) for purchase of “Workstation of high configuration for complex simulation work” under the Rule 149 (ii) of GFR-2017.

Institution of Eminence
University of Delhi

Appendix-28

Balance Sheet as at 31st March 2025


Particulars	Sch. No.	Amount in Rupees	
		Current Year	Previous Year
Sources of Funds			
Corpus fund/Capital Fund	1	2,876,484,053	2,264,047,115
Designated Fund	2	-	-
Current Liabilities and Provisions	3	415,036,181	282,369,932
Total		3,291,520,234	2,546,417,047
Application of Funds			
Fixed Assets			
Tangible Assets	4	633,734,967	316,643,891
Intangible Assets		282,685,495	308,462,067
Capital Work-In-Progress		490,669,618	351,303,306
Investments from Earmarked Funds			
Long Term	5	-	-
Short Term		-	-
Investments - Others	6	-	-
Currents Assets	7	412,978,445	282,532,600
Loans, Advance and Deposits	8	1,471,451,709	1,287,475,183
Total		3,291,520,234	2,546,417,047

Significant Accounting Policies

Contingent Liabilities And Notes To Accounts

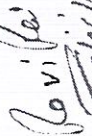
Accompanying Schedules form an integral part of the Annual Accounts

For & on behalf of Management


Section Officer (Finance)
Institution of Eminence
University of Delhi


विशेष कार्य अधिकारी
Officer on Special Duty
प्रतिष्ठान संरक्षण
Institution of Eminence
University of Delhi
दिल्ली विश्वविद्यालय
Delhi-110007
दिल्ली-110007

As per our Report of even date


19/06/2025
Ravi Kumar Rai
M. No. 551968
Proprietor



Chartered Accountants
FRN. 034059N


Officer on Special Duties
Institution of Eminence
University of Delhi

विशेष कार्य अधिकारी
Officer on Special Duty
प्रतिष्ठान संरक्षण
Institution of Eminence
दिल्ली विश्वविद्यालय
University of Delhi
दिल्ली 110007
Delhi - 110007

Institution of Eminence
University of Delhi

Income & Expenditure Account for the year ended 31st March 2025

Particulars	Sch. No.	Amount in Rupees	
		Current Year	Previous Year
INCOME			
Academic Receipts	9		327,004,775
Grants/Subsidies	10	541,358,100	
Income from investments	11		10,448
Interest earned	12	33,058	19,855,423
Other Income	13	75,316,148	
Prior Period Income	14		
Total (A)		617,707,306	346,870,646
EXPENDITURE			
Staff payments & Benefits(Establishment Expenses)	15	1,764,514	296,478
Academic Expenses	16	276,165,509	147,169,092
Administrative and General Expenses	17	109,962,941	124,879,772
Transportation Expenses	18	2,920,187	2,248,354
Repair & Maintenance	19	150,544,349	52,432,012
Finance Costs	20	600	67
Depreciation	4	390,003,759	234,308,926
Other Expenses	21		
Prior Period Expenses	22		
Total (B)		931,361,859	561,313,701
Balance Being Excess of Income over Expenditure (A-B)		(313,654,553)	(214,443,056)
Transfer to/from Designated Fund			
Building Fund			
Others(Specify)			
Balance being Surplus/(Deficit) Carried to Capital Fund		(313,654,553)	(214,443,056)

23

24

Significant Accounting Policies

Contingent Liabilities And Notes To Accounts

Accompanying Schedules form an integral part of the Annual Accounts

For & on behalf of Management

As per our Report of given date

Ravi Kumar Rai
Ravi Kumar Rai
M. No. 551968
Proprietor



Chartered Accountants
FRN. 034059N

[Signature]

Officer on Special Duty
Institution of Eminence
University of Delhi
विशेष कार्य अधिकारी
ऑफिसर ऑन स्पेशल ड्यूटी
प्रतिष्ठित संस्था
इंस्टीट्यूट ऑफ इमिनेंस
दिल्ली विश्वविद्यालय
दिल्ली 110007
Delhi - 110007

Section Officer (Finance)
Institution of Eminence
University of Delhi
प्लॉट न्यू दिल्ली (एनए)
दिल्ली-110007 (एनए)
ऑफिस संस्था
इंस्टीट्यूट ऑफ इमिनेंस
दिल्ली विश्वविद्यालय
दिल्ली-110007
दिल्ली-110007



R. RAI & CO.

CHARTERED ACCOUNTANTS

Appendix-29

INDEPENDENT AUDITOR REPORT

To the Governing Body of "Institution of Eminence"

Opinion

We have audited the attached Balance Sheet of "Institution of Eminence" as at 31 March 2025, and also the Income and Expenditure Account for the year ended on that data annexed thereto and Receipt & Payment Account for the year then ended and notes to the financial statements, including a summary of significant accounting policies (hereinafter referred to as "financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the accompanying financial statements prepared in accordance with the Accounting Standard issued by the Institute of Chartered Accountants of India (ICAI) to the extent applicable, give a true and fair view:

- a) In case of Balance Sheet, of the state of affairs of the Entity as at 31st March 2025 and,
- b) In case of Income and Expenditure Account, of the profit for the year ended on that date.
- c) In case of Receipt and Payment Account, of the cash flows for the year ended on that date

Other Matter

It is observed that in a few instances there is non-compliance of deduction of tax under Income Tax Act 1961 and The Goods and Services Tax Act 2017. Also, as applicable under GST law, tax payable on reverse charge has not been discharged. As the scope of this audit is limited to the utilisation of grant received, therefore such non-compliances do not directly impact the true and fair view of the financial statements.



R. Rai
19/06/2025

R/o - R2/116, Mohan Garden, Uttam Nagar, New Delhi-110059
B/o - Shop No. - 8, Sector - 4, Mkt. R.K. Puram, New Delhi-110022
E-mail: rai.co039@gmail.com • Mob. : 9560634013, 8368333184

Basis for Opinion

We conducted our audit in accordance with the Standards of Auditing (SAs) issued by ICAI. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our Report. We are independent of the entity in accordance with the ethical requirements that are relevant to our audit of the financial statements, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that that audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the aforesaid Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objective are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



R/o - R2/116, Mohan Garden, Uttam Nagar, New Delhi-110059
 B/o - Shop No. - 8, Sector - 4, Mkt. R.K. Puram , New Delhi-110022
 E-mail: rai.co039@gmail.com • Mob. : 9560634013, 8368333184

Further, we report that:

- (i) We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purposes of our audit.
- (ii) In our opinion, proper books of account as required by law have been kept by the entity so far as appears from our examination of those books of account.
- (iii) The Balance Sheet and Income and Expenditure Account dealt with by this report are in agreement with the books of account of the entity.

Ravi Kumar Rai
M. No. 551968
Proprietor

Ravi Rai
19/06/2025

For R. RAI & CO.

Chartered Accountants

Firm RegnNo. 034059N

Place: New Delhi

Date: 19-06-2025

UDIN: 25551968BMKQYA5472



R/o - RZ/116, Mohan Garden, Uttam Nagar, New Delhi-110059
B/o - Shop No. - 8, Sector - 4, Mkt. R.K. Puram, New Delhi-110022
E-mail: rai.cc039@gmail.com, • Mob. : 9560634013, 8368333184

Appendix-30

S.No.	Major Heads	Name of the Projects	Project-wise requirement of funds (Revenue+Capital Expenditure)*** (in Rs.)														
			2025-26		2025-26		2025-26		2025-26		2025-26		2025-26				
			April-June	July-Sep	Oct-Dec	Jan-March	April-June	July-Sep	Oct-Dec	Jan-March	April-June	July-Sep	Oct-Dec	Jan-March			
			MHRD's share**	Institute's share**	MHRD's share	Institute's share**	MHRD's share	Institute's share**	MHRD's share	Institute's share**	MHRD's share	Institute's share**	MHRD's share**	Institute's share**	TOTAL	TOTAL	
1		Honorarium/salaries (non-teaching staff)	11000000.00	35000000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	14500000.00	0.00		
2		Honorarium/salaries & benefits for teaching staff including international faculty/research scholars including post-docs/exchange scholars	20000000.00	10900000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	30900000.00	0.00		
3	Recurring (OH-31)	Contingency (electricity, water, AMC/CMC, IT services, cloud services, conferencing services, CDN etc./consumables	138000000.00	171000000.00	0.00	0.00	74500000.00	0.00	0.00	0.00	0.00	100000000.00	0.00	383500000.00	100000000.00		
4		Campus-wide License for Academic software/Journals/e-books	20000000.00	60000000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	80000000.00	0.00		
5		Travel & per diem (including international travel)	0.00	200000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	200000.00	0.00		
6		Scholarships & Faculty Research Projects	152000000.00	20000000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	172000000.00	0.00		
7		Collaboration/patents/contingencies	1500000.00	3000000.00	0.00	0.00	2500000.00	0.00	0.00	0.00	0.00	0.00	0.00	9500000.00	0.00		
8		Other administrative costs	750000.00	750000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1500000.00	0.00		
9		Marketing/outreach cost	500000.00	500000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1000000.00	0.00		
		Sub-Total	343750000.00	269850000.00	0.00	0.00	77000000.00	0.00	0.00	0.00	0.00	25000000.00	0.00	693100000.00	100000000.00		
10		Schools/institutions/lab/library including furniture and furnishings, including upgradation etc.	84222000.00	475170000.00	0.00	0.00	558360000.00	0.00	0.00	0.00	0.00	2000000000.00	0.00	1374752000.00	2000000000.00		
11	Non-recurring (including OH-35)	Hostel/student transit/faculty transit accommodation including furniture, etc.	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	50000000.00	150000000.00		
12		Health care/wellness facilities/recreational facilities including furniture	0.00	100000000.00	0.00	0.00	100000000.00	0.00	0.00	0.00	0.00	350000000.00	0.00	200000000.00	350000000.00		
13		Research Equipment	97300000.00	301941000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	399241000.00	0.00		
14		IT & Networking infrastructure/Wi-fi augmentation/ERP Software/IT outsourcing	0.00	20000000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	20000000.00	0.00		
		Sub-Total	181522000.00	897110000.00	0.00	0.00	658360000.00	0.00	0.00	0.00	0.00	307000000.00	700000000.00	2043993000.00	700000000.00		
		TOTAL	525272000.00	1166961000.00	0.00	0.00	735360000.00	0.00	0.00	0.00	0.00	309500000.00	800000000.00	2737093000.00	800000000.00		

*** Reallocation as per emerging requirements may be allowed subject to following due procedures.

** Shortfall, if any, in contribution of University of Delhi in a particular year or quarter will be carried forward to the next year.

मि. सं./ F.No. 11/3/2023-U3A(IoE)
 भारत सरकार/ Government of India
 शिक्षा मंत्रालय/ Ministry of Education
 उच्चतर शिक्षा विभाग/ Department of Higher Education
 यू3ए (आईओई) अनुभाग/ U3A (IoE) Section

Appendix-31

Shastri Bhawan, New Delhi
 Dated 18th August, 2025

To,

The Vice-Chancellor,
 University of Delhi, Benito Juarez Marg,
 South Campus, South Moti Bagh,
 New Delhi, Delhi 110021

Subject: Extension of Memorandum of Understanding - Institution of Eminence Scheme - reg.

Respected Sir,

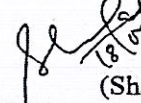
I am directed to refer to the Memorandum of Understanding (MoU) signed on 27.02.2020 between the Ministry of Education and University of Delhi under the Institutions of Eminence Scheme and to convey the approval of No-cost-time-extension for the scheme till the end of F.Y. 2026-27 after taking into consideration the request for extension received from University of Delhi.

2. In view of above, the period of MoU is hereby extended till the end of F.Y. 2026-27. The institution is requested to align their budgetary provisions for the activities/ projects in light of this development and furnish details accordingly to this Ministry. This extension is approved with the following conditions,

- i. The institution is advised to complete all remaining target activities within the extended timeline.
- ii. No further extension of the scheme shall be considered under any circumstances.
- iii. The extension shall not result in any committed liabilities beyond the approved financial outlay of the scheme for University of Delhi.

3. This issues with the approval of the competent authority.

Yours faithfully,



(Shaifali)

Assistant Director

Tel: 011-23070928

Email:shaifali.0210@gov.in



FD Diary No.:- 7009

Dated :- 07-10-25

**UNIVERSITY GRANTS COMMISSION
BAHADURSHAH ZAFAR MARG
NEW DELHI-110002**

No. F. 8-8/2022(Grants/IOE)

October, 2025

The Deputy Secretary (FD-III)
University Grants Commission
Bahadur Shah Zafar Marg
New Delhi-110 002

Subject: Release of Grants-in-aid for the 2nd Quarter of FY-2025/26 in the month of September, 2025 under the Object Head (OH-31), World Class Institutions Scheme (3254) to University of Delhi.

Sir,

I am directed to convey the sanction of the University Grants Commission for payment of Rs. 14,00,00,000/- (Rupees Fourteen Crore Only) to University of Delhi, Delhi for the financial year 2025-2026 towards the payment of Revenue to be incurred during 2025-2026 as per details below: -


(Rupees in Lakhs)

Name of the Item	Head of Account	Allocation 2025-2026	Grant already sanctioned	Grant now being sanctioned	Total Grant
Grants-in-aid Revenue (31)	Institutions of Eminence (under World class Institutions) General 4 (vi) a 31	1400.00	--	1400.00	1400.00

- Grantee Institutions of the UGC shall ensure that all the payments of approved items to the beneficiaries vendors shall be made only through the TREASURY SINGLE ACCOUNT module of PFMS and assignments received from the UGC through TREASURY SINGLE ACCOUNT module have to be utilized before 31st March of the year. Balance remaining unutilized at the close of the year (31st March) will lapse to the Government and hence written back in Government Account.
- The sanctioned amount is debit to Central Universities as stated above and is valid for payment during the financial year 2025-2026 only.
- The amount of the grant shall be drawn by the Deputy Secretary (Drawing and Disbursing Officer) UGC on the Grants-in-aid bill and shall be disbursed to and credited to The Registrar, University of Delhi, Delhi through Electronic mode as per the following details:-

a	Details (Name & Address) of Account Holder	The Registrar, University of Delhi, Delhi - 110 007
b	Account No.	10671301281
c	Name & Address of Bank Branch	Reserve Bank of India, 6, Sansad Marg, New Delhi
d	Branch Code	RBISOPFMS01
e	Type of Account	TREASURY SINGLE ACCOUNT

- The Grant is subject to the adjustment on the basis of Utilization Certificate in the prescribed Proforma submitted by the University.
- The University/Institution shall maintain proper accounts of the expenditure out of the grants which shall be utilized only on the approved items of expenditure.
- The University/Institution may follow the General Financial Rules, 2017 and take urgent necessary action to amend their manuals of financial procedures to bring them in conformity with GFRs, 2017 and those don't have their own approved manuals on financial procedures may adopt the provisions of GFRs, 2017 and instructions /guidelines there under from time to time.
- The Utilization Certificate to the effect that the grant has been utilized for the purpose for which it has been sanctioned shall be furnished to UGC as early as possible after the close of current financial year.
- The assets acquired wholly or substantially out of University Grants Commission's Grant shall not be disposed or encumbered or utilized for the purposes other than those for which the grants were given without proper sanction of the UGC and should at any time the University ceased to function, such assets shall revert to the University Grants Commission.


 विनोद सिंह यादव / Vinod Singh Yadav
 उप सचिव / Deputy Secretary
 विश्वविद्यालय अनुदान आयोग
 University Grants Commission
 शिक्षा मंत्रालय, भारत सरकार
 Ministry of Education, Govt. of India
 नई दिल्ली-110 002 / New Delhi-110 002

Contd....2..

Appendix-33

REVENUE - SC



UNIVERSITY GRANTS COMMISSION
BAHADURSHAH ZAFAR MARG
NEW DELHI-110002

FD Diary No.:- 7010
Dated :- 07-10-25

No. F. 8-8/2022(Grants/loE)

October, 2025

The Deputy Secretary (FD-III)
University Grants Commission
Bahadur Shah Zafar Marg
New Delhi-110 002

Subject: Release of Grants-in-aid for the 2nd Quarter of FY-2025/26 in the month of September, 2025 under the Object Head (OH-31), World Class Institutions Scheme (3254) to University of Delhi.

Sir,

I am directed to convey the sanction of the University Grants Commission for payment of Rs. 4,00,00,000/- (Rupees Four Crore Only) to University of Delhi, Delhi for the financial year 2025-2026 towards the payment of Revenue to be incurred during 2025-2026 as per details below: -

(Rupees in Lakhs)

Name of the Item	Head of Account	Allocation 2025-2026	Grant already sanctioned	Grant now being sanctioned	Total Grant
Grants-in-aid Revenue (31)	Institutions of Eminence (under World class Institutions) SC 4 (vi) b 31	400.00	--	400.00	400.00

- Grantee Institutions of the UGC shall ensure that all the payments of approved items to the beneficiaries vendors shall be made only through the TREASURY SINGLE ACCOUNT module of PFMS and assignments received from the UGC through TREASURY SINGLE ACCOUNT module have to be utilized before 31st March of the year. Balance remaining unutilized at the close of the year (31st March) will lapse to the Government and hence written back in Government Account.
- The sanctioned amount is debit to Central Universities as stated above and is valid for payment during the financial year 2025-2026 only.
- The amount of the grant shall be drawn by the Deputy Secretary (Drawing and Disbursing Officer) UGC on the Grants-in-aid bill and shall be disbursed to and credited to The Registrar, University of Delhi, Delhi through Electronic mode as per the following details:-

a	Details (Name & Address) of Account Holder	The Registrar, University of Delhi, Delhi - 110 007
b	Account No.	10671301281
c	Name & Address of Bank Branch	Reserve Bank of India, 6, Sansad Marg, New Delhi
d	Branch Code	RBIS0PFMS01
e	Type of Account	TREASURY SINGLE ACCOUNT

- The Grant is subject to the adjustment on the basis of Utilization Certificate in the prescribed Proforma submitted by the University.
- The University/Institution shall maintain proper accounts of the expenditure out of the grants which shall be utilized only on the approved items of expenditure.
- The University/Institution may follow the General Financial Rules, 2017 and take urgent necessary action to amend their manuals of financial procedures to bring them in conformity with GFRs, 2017 and those don't have their own approved manuals on financial procedures may adopt the provisions of GFRs, 2017 and instructions /guidelines there under from time to time.
- The Utilization Certificate to the effect that the grant has been utilized for the purpose for which it has been sanctioned shall be furnished to UGC as early as possible after the close of current financial year.
- The assets acquired wholly or substantially out of University Grants Commission's Grant shall not be disposed or encumbered or utilized for the purposes other than those for which the grants were given without proper sanction of the UGC and should at any time the University ceased to function, such assets shall revert to the University Grants Commission.

विनोद सिंह कदम / Vinod Singh Kadam
उप सचिव / Deputy Secretary
विश्वविद्यालय / University
श्रीधर मठ रोड / Shri Dhar Math Road
विश्वविद्यालय / University
Ministry of Education, Govt. of India
नई दिल्ली-110 002 / New Delhi-110 002

Contd....2..



REVENUE - ST

FD Diary No.:- 7011
Dated :- 07-10-25

UNIVERSITY GRANTS COMMISSION
BAHADURSHAH ZAFAR MARG
NEW DELHI-110002

No. F. 8-8/2022(Grants/loE)

October, 2025

The Deputy Secretary (FD-III)
University Grants Commission
Bahadur Shah Zafar Marg
New Delhi-110 002

Subject: Release of Grants-in-aid for the 2nd Quarter of FY-2025/26 in the month of September, 2025 under the Object Head (OH-31), World Class Institutions Scheme (3254) to University of Delhi.

Sir,

I am directed to convey the sanction of the University Grants Commission for payment of Rs. 2,00,00,000/- (Rupees Two Crore Only) to University of Delhi, Delhi for the financial year 2025-2026 towards the payment of Revenue to be incurred during 2025-2026 as per details below:-

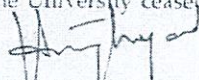
(Rupees in Lakhs)

Name of the Item	Head of Account	Allocation 2025-2026	Grant already sanctioned	Grant now being sanctioned	Total Grant
Grants-in-aid Revenue (31)	Institutions of Eminence (under World class Institutions) ST 4 (vi) c 31	200.00	--	200.00	200.00

- Grantee Institutions of the UGC shall ensure that all the payments of approved items to the beneficiaries vendors shall be made only through the TREASURY SINGLE ACCOUNT module of PFMS and assignments received from the UGC through TREASURY SINGLE ACCOUNT module have to be utilized before 31st March of the year. Balance remaining unutilized at the close of the year (31st March) will lapse to the Government and hence written back in Government Account.
- The sanctioned amount is debit to Central Universities as stated above and is valid for payment during the financial year 2025-2026 only.
- The amount of the grant shall be drawn by the Deputy Secretary (Drawing and Disbursing Officer) UGC on the Grants-in-aid bill and shall be disbursed to and credited to The Registrar, University of Delhi, Delhi through Electronic mode as per the following details:-

a	Details (Name & Address) of Account Holder	The Registrar, University of Delhi, Delhi - 110 007
b	Account No.	10671301281
c	Name & Address of Bank Branch	Reserve Bank of India, 6, Sansad Marg, New Delhi
d	Branch Code	RBIS0PFMS01
e	Type of Account	TREASURY SINGLE ACCOUNT

- The Grant is subject to the adjustment on the basis of Utilization Certificate in the prescribed Proforma submitted by the University.
- The University/Institution shall maintain proper accounts of the expenditure out of the grants which shall be utilized only on the approved items of expenditure.
- The University/Institution may follow the General Financial Rules, 2017 and take urgent necessary action to amend their manuals of financial procedures to bring them in conformity with GFRs, 2017 and those don't have their own approved manuals on financial procedures may adopt the provisions of GFRs, 2017 and instructions / guidelines there under from time to time.
- The Utilization Certificate to the effect that the grant has been utilized for the purpose for which it has been sanctioned shall be furnished to UGC as early as possible after the close of current financial year.
- The assets acquired wholly for substantially out of University Grants Commission's Grant shall not be disposed or encumbered or utilized for the purposes other than those for which the grants were given without proper sanction of the UGC and should at any time the University ceased to function, such assets shall revert to the University Grants Commission.


विनोद सिंह यादव / Vinod Singh Yadav
उप सचिव / Deputy Secretary
विश्वविद्यालय अनुदान आयोग
University Grants Commission
शिक्षा मंत्रालय, भारत सरकार
Ministry of Education, Govt. of India
नई दिल्ली-110 002 / New Delhi-110 002

Contd....2..

Appendix-35

CAPITAL ASSETS - GEN



FD Diary No.- 7012
Dated :- 07-10-25

UNIVERSITY GRANTS COMMISSION
BAHADURSHAH ZAFAR MARG
NEW DELHI-110002

No. F. 8-8/2022(Grants/loE)

October, 2025

The Deputy Secretary (FD-III)
University Grants Commission
Bahadur Shah Zafar Marg
New Delhi-110 002

Subject: Release of Grants-in-aid for the 2nd Quarter of FY-2025/26 in the month of September, 2025 under the Object Head (OH-35), World Class Institutions Scheme (3254) to University of Delhi.

Sir,

I am directed to convey the sanction of the University Grants Commission for payment of Rs. 35,00,00,000/- (Rupees Thirty Five Crore Only) to University of Delhi, Delhi for the financial year 2025-2026 towards the payment of Capital Assets to be incurred during 2025-2026 as per details below: -

(Rupees in Lakh)

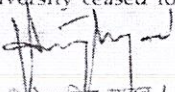
Name of the Item	Head of Account	Allocation 2025-2026	Grant already sanctioned	Grant now being sanctioned	Total Grant
Grants-in-aid Capital Assets (35)	Institutions of Eminence (under World class Institutions) General 4 (vi) a 35	3500.00	--	3500.00	3500.00

- Grantee Institutions of the UGC shall ensure that all the payments of approved items to the beneficiaries vendors shall be made only through the TREASURY SINGLE ACCOUNT module of PFMS and assignments received from the UGC through TREASURY SINGLE ACCOUNT module have to be utilized before 31st March of the year. Balance remaining unutilized at the close of the year (31st March) will lapse to the Government and hence written back in Government Account.
- The sanctioned amount is debit to Central Universities as stated above and is valid for payment during the financial year 2025-2026 only.
- The amount of the grant shall be drawn by the Deputy Secretary (Drawing and Disbursing Officer) UGC on the Grants-in-aid bill and shall be disbursed to and credited to The Registrar, University of Delhi, Delhi through Electronic mode as per the following details:-

a	Details (Name & Address) of Account Holder	The Registrar, University of Delhi, Delhi - 110 007
b	Account No.	10671301281
c	Name & Address of Bank Branch	Reserve Bank of India, 6, Sansad Marg, New Delhi
d	Branch Code	RBIS0PFMS01
e	Type of Account	TREASURY SINGLE ACCOUNT

- The Grant is subject to the adjustment on the basis of Utilization Certificate in the prescribed Proforma submitted by the University.
- The University/Institution shall maintain proper accounts of the expenditure out of the grants which shall be utilized only on the approved items of expenditure.
- The University/Institution may follow the General Financial Rules, 2017 and take urgent necessary action to amend their manuals of financial procedures to bring them in conformity with GFRs, 2017 and those don't have their own approved manuals on financial procedures may adopt the provisions of GFRs, 2017 and instructions /guidelines there under from time to time.
- The Utilization Certificate to the effect that the grant has been utilized for the purpose for which it has been sanctioned shall be furnished to UGC as early as possible after the close of current financial year.
- The assets acquired wholly for substantially out of University Grants Commission's Grant shall not be disposed or encumbered or utilized for the purposes other than those for which the grants were given without proper sanction of the UGC and should at any time the University ceased to function, such assets shall revert to the University Grants Commission.

Contd ... 2..


विनोद सिंह यादव / Vinod Singh Yadav
उप सचिव / Deputy Secretary
विश्वविद्यालय अनुदान आयोग
University Grants Commission
शिक्षा मंत्रालय, भारत सरकार
Ministry of Education, Govt. of India
New Delhi-110 002 (New Delhi-110 002)



CAPITAL ASSETS - SC

FD Diary No.- 7013
Dated :- 07-10-25

UNIVERSITY GRANTS COMMISSION
BAHADURSHAH ZAFAR MARG
NEW DELHI-110002

No. F. 8-8/2022(Grants/loE)

October, 2025

The Deputy Secretary (FD-III)
University Grants Commission
Bahadur Shah Zafar Marg
New Delhi-110 002

Subject: Release of Grants-in-aid for the 2nd Quarter of FY-2025/26 in the month of September, 2025 under the Object Head (OH-35), World Class Institutions Scheme (3254) to University of Delhi.

Sir,

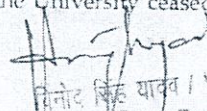
I am directed to convey the sanction of the University Grants Commission for payment of Rs. 10,00,00,000/- (Rupees Ten Crore Only) to University of Delhi, Delhi for the financial year 2025-2026 towards the payment of Capital Assets to be incurred during 2025-2026 as per details below: -

(Rupees in Lakhs)					
Name of the Item	Head of Account	Allocation 2025-2026	Grant already sanctioned	Grant now being sanctioned	Total Grant
Grants-in-aid Capital Assets (35)	Institutions of Eminence (under World class Institutions) SC 4 (vi) b 35	1000.00	--	1000.00	1000.00

- Grantee Institutions of the UGC shall ensure that all the payments of approved items to the beneficiaries vendors shall be made only through the TREASURY SINGLE ACCOUNT module of PFMS and assignments received from the UGC through TREASURY SINGLE ACCOUNT module have to be utilized before 31st March of the year. Balance remaining unutilized at the close of the year (31st March) will lapse to the Government and hence written back in Government Account.
- The sanctioned amount is debit to Central Universities as stated above and is valid for payment during the financial year 2025-2026 only.
- The amount of the grant shall be drawn by the Deputy Secretary (Drawing and Disbursing Officer) UGC on the Grants-in-aid bill and shall be disbursed to and credited to The Registrar, University of Delhi, Delhi through Electronic mode as per the following details:-

a	Details (Name & Address) of Account Holder	The Registrar, University of Delhi, Delhi - 110 007
b	Account No.	10671301281
c	Name & Address of Bank Branch	Reserve Bank of India, 6, Sansad Marg, New Delhi
d	Branch Code	RBIS0PFMS01
e	Type of Account	TREASURY SINGLE ACCOUNT

- The Grant is subject to the adjustment on the basis of Utilization Certificate in the prescribed Proforma submitted by the University.
- The University/Institution shall maintain proper accounts of the expenditure out of the grants which shall be utilized only on the approved items of expenditure.
- The University/Institution may follow the General Financial Rules, 2017 and take urgent necessary action to amend their manuals of financial procedures to bring them in conformity with GFRs, 2017 and those don't have their own approved manuals on financial procedures may adopt the provisions of GFRs, 2017 and instructions /guidelines there under from time to time.
- The Utilization Certificate to the effect that the grant has been utilized for the purpose for which it has been sanctioned shall be furnished to UGC as early as possible after the close of current financial year.
- The assets acquired wholly or substantially out of University Grants Commission's Grant shall not be disposed or encumbered or utilized for the purposes other than those for which the grants were given without proper sanction of the UGC and should at any time the University ceased to function, such assets shall revert to the University Grants Commission.


विनोद सिंह यादव / Vinod Singh Yadav
उप सचिव / Deputy Secretary
विश्वविद्यालय अनुदान आयोग
University Grants Commission
शिक्षा मंत्रालय, भारत सरकार
Ministry of Education, Govt. of India
नई दिल्ली-110 002 / New Delhi-110 002

Contd....2..

Appendix-37

CAPITAL ASSETS-ST



UNIVERSITY GRANTS COMMISSION
BAHADURSHAH ZAFAR MARG
NEW DELHI-110002

FD Diary No.:- 7014
Dated :- 07-10-25

No. F. 8-8/2022(Grants/1oE)

October, 2025

The Deputy Secretary (FD-III)
University Grants Commission
Bahadur Shah Zafar Marg
New Delhi-110 002

Subject: Release of Grants-in-aid for the 2nd Quarter of FY-2025/26 in the month of September, 2025 under the Object Head (OH-35), World Class Institutions Scheme (3254) to University of Delhi.

Sir,

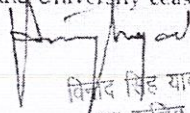
I am directed to convey the sanction of the University Grants Commission for payment of Rs. 5,00,00,000/- (Rupees Five Crore Only) to University of Delhi, Delhi for the financial year 2025-2026 towards the payment of Capital Assets to be incurred during 2025-2026 as per details below:-

(Rupees in Lakhs)					
Name of the Item	Head of Account	Allocation 2025-2026	Grant already sanctioned	Grant now being sanctioned	Total Grant
Grants-in-aid Capital Assets (35)	Institutions of Eminence (under World class Institutions) ST 4 (vi) c 35	500.00	--	500.00	500.00

- Grantee Institutions of the UGC shall ensure that all the payments of approved items to the beneficiaries vendors shall be made only through the TREASURY SINGLE ACCOUNT module of PFMS and assignments received from the UGC through TREASURY SINGLE ACCOUNT module have to be utilized before 31st March of the year. Balance remaining unutilized at the close of the year (31st March) will lapse to the Government and hence written back in Government Account.
- The sanctioned amount is debit to Central Universities as stated above and is valid for payment during the financial year 2025-2026 only.
- The amount of the grant shall be drawn by the Deputy Secretary (Drawing and Disbursing Officer) UGC on the Grants-in-aid bill and shall be disbursed to and credited to The Registrar, University of Delhi, Delhi through Electronic mode as per the following details:-

a	Details (Name & Address) of Account Holder	The Registrar, University of Delhi, Delhi - 110 007
b	Account No.	10671301281
c	Name & Address of Bank Branch	Reserve Bank of India, 6, Sansad Marg, New Delhi
d	Branch Code	RBIS0PFMS01
e	Type of Account	TREASURY SINGLE ACCOUNT

- The Grant is subject to the adjustment on the basis of Utilization Certificate in the prescribed Proforma submitted by the University.
- The University/Institution shall maintain proper accounts of the expenditure out of the grants which shall be utilized only on the approved items of expenditure.
- The University/Institution may follow the General Financial Rules, 2017 and take urgent necessary action to amend their manuals of financial procedures to bring them in conformity with GFRs, 2017 and those don't have their own approved manuals on financial procedures may adopt the provisions of GFRs, 2017 and instructions /guidelines there under from time to time.
- The Utilization Certificate to the effect that the grant has been utilized for the purpose for which it has been sanctioned shall be furnished to UGC as early as possible after the close of current financial year.
- The assets acquired wholly for substantially out of University Grants Commission's Grant shall not be disposed or encumbered or utilized for the purposes other than those for which the grants were given without proper sanction of the UGC and should at any time the University ceased to function, such assets shall revert to the University Grants Commission.


 विनोद सिंह यादव / Vinod Singh Yadav
 उपायुक्त / Deputy Secretary
 विश्वविद्यालय अनुदान आयोग
 University Grants Commission
 शिक्षा मंत्रालय, भारत सरकार
 Ministry of Education, Govt. of India
 नई दिल्ली-110 002 / New Delhi-110 002

Contd... 2..