







### कुलगीत <u>दिल्ली विश्वविद्या</u>लय

जयित जय जय-जयित जय जय ज्ञान का आलोक अनुपम श्रेष्ठ सुन्दर दिव्य दिल्ली विश्व विद्यालय विहंगम

सकल वसुधा निज कुटुंब की
भावना संस्कृति सनातन
आधुनिक शिक्षा पुरातन
ज्ञान धाराओं का संगम
देश की स्वाधीनता हित
भूमिका शत कोटि वंदन
निष्ठा धृति सत्यम के मंगल
दिव्य भावों का समागम
जयति जय जय-जयति जय जय
ज्ञान का आलोक अनुपम

भव्य महाविद्यालयों के परिसरों से चिर सुशोभित श्रेष्ठ गुरुजन कर रहे नित छात्र और छात्राएँ दीक्षित सद्चरित्राचार पावन साधना संकल्प संयम नवल वैश्विक चेतना नव क्रान्ति संस्कारों का उद्गम जयति जय जय-जयित जय जय ज्ञान का आलोक अनुपम श्रेष्ठ सुन्दर दिव्य दिल्ली विश्वविद्यालय विहंगम

खनाकार गजेन्द्र सोर्लंकी अंतरराष्ट्रीय कवि, गीतकार





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# Preamble

We, the members of the University of Delhi fraternity, holding firmly a laudable century-old legacy, reaffirm our faith in the strength, perseverance, and resilience that lie within us, recognise the inherent power in our diversity, creativity, innovation, and are determined to assiduously strive towards excellence in holistic education, to develop a knowledge economy during the Amrit Kaal, to actively contribute towards Viksit Bharat@2047, and for these ends, resolve to collectively strive towards achieving the goals set out, in this Strategic Plan through our motto

> 'निष्ठा धृतिः सत्यम्' 'Nishtha Dhriti Satyam'



### University of Delhi: A Glance

The University of Delhi, established in 1922 by the Act of the then Central Legislative Assembly, is a premier teaching and research university in India with a rich legacy of innovations and social transformations.

The University stands 1st amongst the Indian universities in the QS World Rankings and is ranked 328 in the overall QS World University Rankings 2025.

The Hon'ble President of India is the Visitor, the Vice-President is the Chancellor, and the Chief Justice of the Supreme Court of India is the Pro-Chancellor of the University.

Beginning with three colleges and 750 students, the University has grown into one of the largest universities in India with 16 faculties, 86 academic departments, 90 colleges, and 6.5 lakh students.

Driven by a zeal to effect a meaningful change, it strives towards a larger public good in all its endeavours. Inspired by the pursuit of knowledge, the University stands as a beacon of academic excellence, intellectual freedom, and societal transformation.

Its long-term commitment to nation-building and unflinching adherence to universal human values is reflected in its motto: 'निष्ठा धृति: सत्यम्' 'Nishtha Dhriti Satyam' (Dedication, Steadfastness and Truth).

The University is committed to imparting quality education and nurturing quality research, thereby consistently striving to evolve as a globally recognised centre of excellence in Higher Education.



### Vision

To be an internationally acclaimed university, recognised for excellence in teaching, research, and outreach; dedicated to serving humanity through the creation of knowledgeable, skilled, enterprising and socially responsible citizens.



### Mission

- To impart high-quality education and research experience to students to nurture their talent, promote their intellectual growth, shape their professional and personal development, thereby enabling them to achieve their full potential;
- To foster an equitable, inclusive, and collaborative environment that supports the overall well-being of students, and promotes institutional growth and development;
- To extend academic and research outcomes to support and create sustainable solutions for transformative development;
- To instill love, devotion, and national pride, fostering loyalty and sincerity in alignment with the principle of Rashtra Pratham (Nation First);
- To broaden international perspectives and prepare students for initiatives and leadership.



### Core Values

The core values that serve as the cornerstone of our quest for knowledge to achieve the pinnacle of human potential, are

- Excellence: in teaching, research, and innovation.
- Honesty and Integrity: in personal conduct, academic endeavours, and institutional practices.
- Compassion: by exhibiting empathy towards multi-species existence and planetary responsibilities.
- Diversity and Inclusion: by recognising and respecting human diversity leading to inclusivity.
- Universality: by practicing the idea of 'वसुधैव कुटुम्बकम्' Vasudhaiv Kutumbkam 'the world is one family'.
- Transformation: of self, society, Nation and the world.
- Happiness: in quest of contentment and ways of spreading the idea of 'सर्वे भवन्तु सुखिनः' Sarve Bhavantu Sukhinah 'May all be happy'.





### SWOC Analysis



### Strengths

- 100-Year Legacy of Excellence and Innovation
- Institution of Eminence
- Geographical Advantage
- Institutional Governance
- Recognition at National/International Levels
- Cutting-edge Innovation and Pedagogical Excellence
- Robust Research Ecosystem
- World-class Library System
- Women Empowerment
- Distance Education
- Affirmative Policies
- Sashakt Beti Abhiyaan
- Digital Initiatives
- Sustainable Practices
- Sports and Extracurricular Facilities
- Endowment and Start-up Initiatives
- Strong Alumni Base
- Outreach Activities
- Udhmodya Foundation
- University of Delhi Foundation
- Outstanding Sports Facilities
- Vibrant Cultural Activities
- Reputed Constituent Colleges





### Weaknesses

- Energy Efficient Campus
- Zero Emission Campus
- Green Buildings
- Internationalisation
- Resource Mobilisation
- Alumni Networking



### SWOC Analysis



### **Opportunities**

- Strengthening Start-up Ecosystem
- Building Endowment Fund
- Augmentation of Physical and IT Infrastructure
- State-of-the-art Research Facilities
- Strengthening National and International Collaboration
- Strengthening Placement Cell
- Teaching Pedagogy and Skill Enhancement





### Challenges

- Internationalisation
- Inter-Disciplinary Teaching and Research
- Synchronising Academia with Industry
- Zero Emission Campus



### Strenghts

#### Legacy of Innovation and Excellence

- Category I Higher Educational Institution accorded by the UGC
- Exemplary journey from traditional to technological integration and modernisation
- · Premier world-class teaching and research university
- A Union Government-funded institution
- "Institution of Eminence" status accorded by the Ministry of Education, Govt. of India
- QS World University Ranking 2025:328

### Geographical Advantage/Positioning

- · Situated in the Capital of India
- · A hub of cultural and academic activities

#### Pedagogical Excellence

- Implemented NEP 2020 in letter and spirit
- Learner-centric teaching pedagogy by distinguished faculty
- Focus on the Indian Knowledge System

#### Robust Research Ecosystem

- State-of-the-art research facilities
- The largest number of publications among Indian universities
- The largest number of Ph.D. degrees conferred among Indian universities
- High research ranking as per national and international standards

#### Inclusive and Accessible Education

- Non-Collegiate Women's Education Board (NCWEB) offers women-centric easy to access educational routes, advocates women's empowerment and inclusiveness, nurturing education for employability to address socioeconomic challenges and fostering a culture of lifelong learning and skills enhancement.
- School of Open Learning (SOL) provides distance and higher education opportunities for the working class, delivering vocational skills, and professional courses.
- Affirmative Policies for free education and admission to orphan students, establishment of need-based Equal Opportunity Cell (EOC), Financial Support Scheme (FSS) to ensure Sabka Sath Sabka Vikas and Vice-Chancellor Internship Scheme for Samagra Shiksha (Holistic Education), Sashakt Beti Abhiyaan, Single Girl Child.

## YEARS 1922-2022

### Strenghts

#### Strong Institutional Structure

- · A 360-degree approach to stakeholder engagement
- Leadership and Federal governance
- Autonomy in governance

#### World Class Library System

- · Strong conventional library system with over 18 lakh books
- Vivid e-resources for a strong digital repository (over 1.50 lakh e-resources and access to over 47 databases of high-quality global journals)
- · Braille resources
- · Dedicated research archival repository
- Finest research cataloguing

#### **Digital Initiatives**

- WiFi-enabled campus
- SAMARTH Portal: Single-click solution for students and faculty
- · Remote access to various learning resources
- · Access to latest software

#### **Outreach Activities and Sustainable Practices**

- Social Outreach: Unnat Bharat, Ek Bharat ShresthaBharat, Viksit Bharat
- Academic Outreach: School of Open Learning (SOL), Institute of Lifelong Learning (ILLL), Vidya Vistar Scheme, Department of Social Work
- · Competence Enhancement Scheme
- · Community Engagement: NSS and Enactus
- · Green Campus
- Supporting SDGs for 'सर्वे भवन्तु सुखिनः' Sarve Bhavantu Sukhina (May all be happy)
- Environment-friendly Practices
- Waste to Wealth Initiatives

### Sports and Extracurricular Facilities

- State-of-the-art Facilities
  - Sports Complex
  - Conference Centre
  - Multi-purpose Auditoriums
  - FitnessCentres
- Dedicated Colleges
  - Sports College:Indira Gandhi Institute of Physical Education and Sports Sciences
  - Faculty and College of Music and Fine Arts
  - Delhi College of Arts

#### Section 8 Companies

- · University of Delhi Foundation for building Endowment Fund
- Udhmodya Foundation for Entrepreneurship and Start-ups

### Strong Alumni Base

- Global Impact
- · Scholars of eminence
- Hub of innovators and skilled professionals
- · Illustrious leaders, reformers, and policymakers



### Weaknesses

- Infrastructure Augmentation/ Upgradation
- Inadequate Student-Teacher Ratio
- · Lack of Energy Efficient Campus
- Need for Green Buildings
- · Lack of Internationalisation
- Need for Zero-Emission Campus
- Need for Digitised Administration



### Opportunities

#### Strengthening Start-up Ecosystem

- Entrepreneurship Cells
- Start-ups
- Incubation Centres
- Ties with Industry

#### **Building Endowment Fund**

- · Strengthening of Corpus Fund
- Inviting CSR
- Research and Capacity building

#### Augmentation of Physical and IT Infrastructure

- · Creation of new academic blocks
- Hostel facility for students
- · Working women hostel facility
- · World-class convention centres and auditoria

#### State-of-the-art Research Facilities

- University Science Instrumentation Centre (USIC), North Campus
- Central Instrumentation Facility (CIF), South Campus
- World Class Laboratories and R&D Centres
- Patent Facilitation Centre and IIC Cell

#### Strengthening National and International Collaborations

- Multipurpose MOUs with national and international institutions
- Student and facultyexchange programmes
- · Promotion of collaborative interdisciplinary research

#### Strengthening Placement Cell

- Internship, studentships and live projects
- National and global placement opportunities
- · Industry-Academia engagements

#### Teaching Pedagogy and Skill Enhancement

- Advancing faculty skills for next-Gen education
- IT-enabled pedagogy
- Research-based innovative pedagogy
- Creation of distinguished centres under the Udhmodya Foundation
- Skill Enhancement Courses (SECs)



### Challenges

#### Internationalisation

- Attracting a diverse segment of international
- students
- Foreign faculty
- · Research collaborations

#### **Zero-Emission Campus**

#### Inter-disciplinary Teaching and Research

- · Developing pedagogy for multi-disciplinary teaching
- Explicit applied interdisciplinary research outcomes
- · Creating multi-disciplinary centres

### Synchronising academia with industry

- Academia-Industry dialogues
- Employability and Entrepreneurship
- Facilitating policies and developing academic centres as think tanks
- · Matching skills with marketability



### Strategic Vision

As a leading multidisciplinary research-intensive University, we have a proud heritage and strong foundations to build a robust education system and to move towards Excellence for being among the top universities globally.

- · Research for societal, national, and global significance
- Outstanding Life-long learning to inspire, educate and elevate
- Building future leaders for governance and corporate sector
- Upliftment of community through outreach and engagement
- Sustainable initiatives and green practices
- Transforming education through equity, innovation and inclusion



The realisation of strategic goals requires a well-conceptualised plan and a constant commitment to developing state-of-the-art infrastructure, continuous upgradation of learning resources, and ensuring an adept delivery mechanism.

#### 1. Research for societal, national, and global significance

The University research community envisions an ecosystem that is geared to undertake futuristic research that fosters effective and sustainable solutions to critical developmental challenges in line with the research aphorism 'Research for Societal Use, National Interest & Global Significance'. The University aims to augment inter, intra, and trans-disciplinary centres for multi-disciplinary research by making disciplinary boundaries permeable.

### 1.1. Cultivate a culture of inter-disciplinary teaching & research

- · Disciplines must constantly be reviewed in order to remain relevant, dynamic and viable for addressing ongoing social realities.
- · Inter-disciplinarity approaches and sharing across disciplines must be consciously encouraged through cross-listing optional courses.
- · Collaborations with research institutes must be augmented for sharing facilities and faculties.

### 1.2. Strengthen University-Industry Interactions

Industry-academia interface is essential for ongoing innovation and economic expansion, together with the creation of a talented and committed workforce. Hence, it is vital to:

- · Develop partnerships and collaboration agreements with industry and business.
- · Establish a dedicated cell to facilitate university-industry interactions, including consultancy, research collaborations and student training.
- · Organise industry-specific events, workshops, and seminars to encourage faculty presence in industry projects and other initiatives.

### 1.3. Lifeworlds, human sciences, and well-being

- ·Future research must aim at making core connections between lives and lifeworlds.
- ·Physical, social, cultural, philosophical, biological, spiritual, and aesthetic worlds of life would be given salience.



·Focus must be on exploring normative questions of justice and equality, and locating them in the historical and contemporary transitions and transformations, traversing the immersive and experiential worlds of academics.

#### 1.4. Thrust areas for the next 5 years

- ·Quantum Technologies, Artificial Intelligence & Machine Learning
- · Infectious and Lifestyle Diseases, Drug Discovery & Delivery
- · Climate Change, Sustainable Practices & Development
- · Technologically Advanced Materials
- · 'भारतीय ज्ञान परंपरा' Bhartiya Gyan Parampara (IKS)
- · Language, Translation & Literary Studies
- · Heritage, Culture, Music & Arts
- · Entrepreneurship & Technology Incubators
- · Geopolitical & Transnational Studies
- · Social Justice & Community Engagement
- · Global Trade & Supply Chain Management
- · Informatics, Communications & Media
- · Leadership and Governance
- · Corporate Governance & Finance
- · Contemporary Law and Justice System

### 2. Outcome-based teaching and learning

The University leadership is committed to adopting a strategic approach for recognising quality professionals. Focus will be on recruiting, retaining, and nurturing a diverse and collaborative team comprising creative thinkers, effective communicators, and proactive problem-solvers.

### 2.1. Curricula with dynamic content

- Develop flexible and dynamic curricula that meet contemporary academic and professional standards.
- Deliver programmes in all formats that stimulate reflective, deep learning, and competency to address future challenges and opportunities.
- · Create learner-centric pedagogical engagement through an appropriate blend of lectures, field visits, group projects, presentations, intensive reading-based discussions, and hands-on training.

### 2.2. Nurturing talent for the future

- · The University shall continue to make ongoing efforts to attract, nurture and retain a talented and dynamic team.
- · Implementation of national candidate searches to tap into the best available expertise.



- Faculty members shall be provided with training opportunities to enhance their knowledge and skills, with the intent of fostering excellence.
- · Aim shall be to establish a body of intellectuals and informational resources that will contribute to the advancement of knowledge in the respective domains.

### 2.3. Student Progression

- · Holistic development, interaction among diverse groups of students, career counselling, internship and campus placement shall be prioritised.
- · Opportunities for students' experiential learning and employability shall be optimised.
- · Students will be empowered to confront and respond to real-life challenges.

### 3. Broad-based inclusive, accessible, and equitable education

- · Provision of inclusive education that addresses the needs of diverse learners
- · Promotion of equity and accessibility of education
- ·Creation of a supportive learning environment wherein students from all backgrounds can thrive and succeed

### 4. Upliftment of community through outreach and engagement

The University is committed to providing quality education for all. The Strategic Plan actively upholds this belief by fostering engagement with both national and global communities regularly.

- · The University leadership shall perform a crucial role in expanding and deepening the participation of constituents in activities sponsored by or on behalf of the University and shall strive towards building enduring and mutually beneficial relationships that contribute to shared success.
- · Alumni, friends, and other key stakeholders of the University can expect more coordinated outreach, personalised attention, and increased opportunities to connect.

### 5. Sustainable initiatives and green practices

### 5.1. Technology augmentation in academic and administrative processes

The multifaceted approach will lead to the utilisation of advanced technologies and methodologies to ensure quality and efficiency.

· Strengthen governance structures to ensure transparency, accountability, and ethical conduct.



- · Promote academic freedom and autonomy while keeping institutional integrity and compliance.
- · Leveraging existing technologies and spearheading the introduction of the latest innovations to accelerate individual career development.
- Disseminating information through widely used tools, engaging stakeholders, and garnering support for research and development initiatives.

#### 5.2. Campus culture

- · Establish a fully digital and virtual campus with ubiquitous technologies facilitating delivery of services across all units and departments, reaching students nationally and worldwide.
- · Professionalism with human values, that is dedicated to service, care, integrity, collaboration, innovation, and excellence shall be nurtured.
- · Adherence to standards, open communication, creative thinking, and a result-oriented approach to motivate and engage with communities and align them with the overarching goals and values of the institution.
- · Welfare schemes for the University community's well-being will be started to increase output and integrity.

### 6. Upgradation of facilities

- · Green and energy-efficient buildings, meeting accessibility needs, equipped with tech-enabled classrooms.
- · State-of-the-art laboratories and libraries having robust access to journals, e- books, data platforms and journal clubs.
- · University must ensure to obtain resources collectively and creatively from government funding, alumni, endowments, CSR, etc., for building an enduring infrastructure.

#### 7. Resources

- · The University, being a public institution of repute shall continue with full financial support from the government.
- · It is imperative to explore additional resources to revitalise and upgrade University infrastructure to support high educational standards of excellence.
- · A Strategic Plan will be crucial for enhancing fundraising efforts, focusing on donor relations, securing support, and cultivating donations for specific areas.
- · Establishing and growing a robust Endowment Fund provides a corpus for the University.



The University of Delhi shall Attract talent, Promote research and collaborations, and Achieve global recognition by implementing the following:

#### **Excellence and Innovation in Education**

- · Attract the best students at the National and International levels
- · Increase student strength and enhance the diversity of the student community by augmenting support to under-represented groups
- · Encourage inter-disciplinary innovative courses with the flexibility to meet societal needs; Strengthen interactive courses and need-based skill enhancement courses
- · Digitise course content, and resource materials
- · Evolve a policy for flip classroom concept of such similar pedagogical initiative
- · Build state-of-the-art infrastructure, including smart classrooms, libraries, and laboratories at par with global standards
- · Create mechanisms to motivate faculty and students for innovative teaching and learning
- · Support outstanding students with rewards and scholarships
- · Increase scholarships/fellowships/internships for students
- · Encourage open-ended problem-solving approach and self-study
- · Boost support system for non-teaching staff

#### **Excellence in Research**

- · Increase financial support and strengthen the quality and theme-based research ecosystem
- · Recognise and award, research scholars and faculty members for their achievements and innovations
- · Encourage and accelerate interdisciplinary and translational research in emerging areas
- · Venture into Indian Knowledge System to explore the richness of Indian Science and Technology
- · Evolve a plan for periodic upgradation of computational facilities and e-resources.
- · State-of-art Instrumentation facility and Centres of Excellence
- Utilise the expertise of superannuated faculty in research capacity building of young faculty
- · Strengthen patent filling process and commercialisation of the patents



- Encourage and initiate exchange programmes and develop international collaboration
- Improve performance across research metrics and publications

#### External linkages

- Create a suitable interface for promoting intellectual projects, commercialisation of technology, and industry involvement
- Encourage faculty involvement in regulatory and policymaking activities
- Encourage faculty to take up a consultancy in other organisations and industries
- Organise International conferences of established societies regularly
- Strengthen outreach activities/ engagement programmes with community and alumni to promote internships, scholarships, placements, exchange programmes, and financial support
- Involve alumni to guide, mentor, and groom fresh graduates

### University-Industry Interface

- Encourage industrial involvement in promoting entrepreneurship and start-ups
- Assessment of the expertise and technology available at the university viz-a-vis industry requirement
- A sustainable ecosystem to address the challenges in key thematic areas, critical for society and Industry
- Promote policies to bridge the gap between University and Industry
- Develop curriculum and skill enhancement courses aligned with industrial requirement
- Develop generic MOUs/MOAs for technology transfer
- Periodic review of policies and guidelines for assessment and evaluation of the developed technologies
- Develop projects and policies to invite support from Industries under the Company Social Responsibility (CSR) grant

### Intellectual Property RightsCell

- Strengthen Intellectual Property Rights (IPR) activities, creating an interface between the faculty and the Patent/copyright attorney
- Encourage the faculty and scholars to apply for patents/copyright/trademark applications



- Assistance to facilitate drafting, publishing patent and its maintenance
- Information Technology to enhance the efficiency and effectiveness of IPR support services

#### Consistent & Efficient SupportSystem

- Take momentous steps to nurture a Green Campus
- Improve Campus facilities including Pharmacy and advanced medical centre, utility stores, canteens, student hangouts, counselling services, recreational facilities, etc.
- Assist University staff by providing day care centres, nurseries and pre-schools for their kids
- Enable conducive working culture for supporting the faculty to deliver prompt outcomes
- Building a reasonable size of Endowment Fund
- Advancing Competence Enhancement Schemes
- · Award-based incentives

#### Resource Mobilisation

- · Continue getting Government Funding
- Setup Endowments essential for creating and upgrading the R&D activities
- Develop policies for structured resource mobilisation
- Periodic review of guidelines for consultancy and University-Industry collaborative funds
- Develop guidelines for establishing start-ups, incubators & technology parks
- Strengthen resource sharing in contents and infrastructure within the University and among universities, industries, corporate and government

### Internationalisation at the University

- The internationalisation of any institution plays a significant role in shaping the next generations of learners. The University aims to proactively share expertise and services to the global community of learners.
- Increased awareness among students about global issues and cultural diversity
- Teaching and learning activities including core-curricular and co-curricular at par with international standards
- Sharing of knowledge, experience, and best practices to improve the institution and students' quality
- Inviting international students to e-open house sessions for admissions.



- Enhance international presence, brand, profile, reputation, and ranking of the University
- Improve graduate employability through skill enhancement and Industrial internships
- Increase and support international networking by faculties and researchers
- Benchmark institutional performance in the context of best practices globally
- · Improve diversification in faculty by inviting adjunct faculty

#### Global Outreach

- Academic and Research Collaborations/MOUs with reputed foreign Universities/ institutions with a focus on exchange programmes, dual and double degree programmes, certifications, specialisation, internships and short and longterm visits
- Develop various mechanisms to engage foreign faculty for teaching and research
- Conducting seminars/workshops/conferences/presentations and cultural events in the identified institutions and target countries, highlighting educational opportunities at the University
- On-campus support for international students to provide continuous and inclusive assistance
- Local language courses and other bridge courses as per needs of the international students
- Courses and programmes in subjects such as knowledge about India, and its heritage, languages, art, history, and culture in global context
- Establish campuses abroad offering various academic programmes and services to students
- Organising academic and research workshops, seminars, and conferences in partnership with the international universities/institutions
- Collaborating with alumni (both students and faculty) at various foreign Universities / institutions for academic, research, and outreach activities
- A network of researchers who can contribute towards knowledge, experience, and resources and take part in twoway communication
- Provision of scholarships (at various levels) for international students
- Foster regular visits of Noble laureates



### Executive Summary

The University of Delhi has accomplished the momentous landmark of one hundred years of its distinguished presence. Bestowed with a rich historical legacy, the University has traversed a distinguished path to emerge as an acclaimed institution of higher learning, both in the national and global contexts. The spirit of its motto Nistha Dhriti Satyam continues to be reflected in its ceaseless commitment to foster an excellence-driven, equitable, inclusive and collaborative environment for providing world-class education to its students and in providing the best opportunities to its staff to consistently upgrade their knowledge and skill sets as per the best global standards.

Its vision and mission statements act as catalysts in shaping a bright and sustainable future for the institution and the Nation. As it embarks upon the next centennial, the University has undertaken comprehensive strategic planning not only for reflecting on its erstwhile achievements and challenges; and setting futuristic goals; but also for aligning its focus with contemporary educational policies; emerging national and global standards for higher education; and changing community and societal expectations. The strategic planning of the University is assiduously rooted in the cherished principles encapsulated in its mission, vision and value framework. These foundational elements serve as guiding pillars that shape and guide the strategic initiatives undertaken to advance the University's goals and aspirations.

The Strategic Plan envisions a multi-faceted approach to enable the University to take its place among the top global universities by articulating well-conceptualised goals and an mechanism. The implementation Plan document demonstrates the commitment of the University to attain academic outcomes by recruiting and retaining accomplished faculty; conceiving dynamic curricula that meet contemporary and futuristic academic standards and offering high quality teaching-learning environment. It attributes significant focus creation of state-of-the-art infrastructure consistent enhancement of learning resources. It emphasises creation of a robust research ecosystem that promotes cutting edge research on a plethora of emergent thrust areas; supports inter-, intra- and trans- disciplinary centres for multidisciplinary research; and results in impactful publications.



### Executive Summary

also envisions a vibrant entrepreneurial culture transforms the context of education through collaboration, innovation, creativity, enterprise and application. It emphasises building vibrant partnerships and collaborations with industry, evolving a dynamic engagement with local, national and global strategic plan also emphasises student communities. The with academic acumen, holistic progression personality development, and employability quotient. The focus is on nurturing future talent by fostering dynamic teamwork, consolidation impactful leadership, and of governance structures to ensure transparency, accountability, and ethical conduct. The effort is to impart human values dedicated to service, compassion, integrity and inclusion, and cultivate an ethos for sustainable and environmentally friendly practices.

The strategic plan also incorporates an effective implementation plan, well synchronised with the strategic goals, focuses on innovative steps to achieve excellence and innovation in education and research; forge external linkages and outreach; establish University-Industry Interface; strengthen IPR Cell; foster resource mobilisation; and promote global outreach.

Effectively, through the process of strategic planning, University articulates the resolve of its leadership fraternity to assume a proactive approach in enhancing its value, visibility and impact at the national and global levels.It exemplifies the pioneering spirit of this acclaimed University to ceaselessly evolve as a stellar institution that is well poised to respond to emerging educational, technical, professional and societal requirements. It embodies the intent of the University to meet the ever-changing needs and aspirations of its students, scholars and staff. Above all, it reflects the desire of meaningfully contribute University to to development and open its vistas for global harmony and coexistence.











