

REPORT

1.1 In terms of decision taken by the Competent Authority of the University, the University vide its notification dated 26.09.2024 constituted the following Committee for purpose of preparation of proposal of an agenda for Academic Council & Executive Council towards the amendment in Ordinance XX of the University for the inclusion of new Institute, in the same, i.e. Institute of Home Economics:

1. The Director, University of Delhi South Campus : Chairperson
2. The Chairperson, Governing Body, Institute of Home Economics
3. Director, Institute of Home Economics
4. The Joint Registrar (Legal), University of Delhi
5. The Deputy Registrar (Colleges), University of Delhi
6. The Deputy Registrar, University of Delhi South Campus: Member Secretary

1.2 The above Committee had a meeting on Thursday, the 3rd October, 2024 at 10.30 a.m. in the Committee Room of Director, South Campus, Vice-Regal Lodge, University of Delhi, Delhi.

1.3 At the outset, the Chairperson apprised the Committee about the task assigned to it and briefly narrated that this Committee has been constituted by the University for purpose of preparation of proposal of an agenda for Academic Council & Executive Council towards the amendment in Ordinance XX of the University for the inclusion of new Institute, in the same, i.e. Institute of Home Economics.

1.4 A set of papers including a copy each of the (i) E.C. Resolution No: 31 dated 10.10.2020/21/10/2020 (ii) Recommendation of the Takeover Committee dated 07.02.2024 & (iii) Resolution dated 11.03.2024 of the Governing Body of IHE regarding taking over of IHE by the University of Delhi was circulated amongst the members of the Committee.

Perusal & scrutiny of the papers placed before the Committee including the EC Resolution(s)/Society Share including that of proviso of the Act, Statutes & Ordinances of the University by the Committee

2.1 The Committee noted that earlier, the Executive Council of the University vide its Resolution No: 31 dated 10.10.2020/21.10.2020 had considered the recommendation of the Principal, Institute of Home Economics based on the proposal of the Home Economics Education Society for taking over of the Institute of Home Economics by University of Delhi because the Home Economics Education Society desired the same in view of the compromising of the teaching and learning process as well as students satisfaction, and non-payment of Management Share by Home Economics Education Society resulting in financial stress on the Institution and. The Executive Council resolved that recommendation for taking over of the Institute of Home Economics by University of Delhi be placed before a committee constituted for the purpose by the Vice-Chancellor before the same is placed for consideration and approval of the Executive Council.

2.2 Consequently, the University vide its notification No: CS-SDC/2023/TO/IHE dated 05.12.2020 re-constituted the following takeover committee under the Chairmanship of Prof. Arun Kumar Sharma:

1.	Prof. Arun Kumar Sharma :	Chairman
2.	Prof. Rajiv Aggarwal :	Member
3.	Prof. Madhu Pruthi :	Member
4.	Prof. M. Thrumal :	Member
5.	Prof. L. Pushpa Kumar :	Member
6.	Sh. Gaurav Anand :	Member
7.	Prof. Surender Kumar :	CP, GB, IHE
8.	Prof. Madan Lal :	Treasurer, GB, IHE
9.	Prof. Radhika Bakshi :	Director, IHE

2.3 The above takeover Committee (comprising of Prof. Jaswinder Singh, Ex-Chairman, Takeover Committee & Prof. Geeta Trilok Kumar, Ex-Director, IHE as Special Invitee) had its meeting held on 07.02.2024 and inter-alia made the following recommendations:

- i. On the basis of the Takeover Committee's discussions and deliberations with the Home Economics Education Society (HEES), the Committee recommended that the Institute of Home Economics has legal rights on the IHE building. Moreover, there is a letter No.HEES/44 dated 28.01.2019 from the then Hony. Secretary of the Society, Dr. S. Malhan, along with resolution passed in the Managing Committee meeting held on 28.08.2018 that HEES may handover the Institute of Home Economics College to the University of Delhi
- ii. The liability of Rs.11,08,82,371.19 as per Schedule 8, Schedule 12C and Schedule 24 of the Balance Sheet for the financial year 2022-23, which shows an amount of Rs.21,03,471/- as TDS recoverable on Provident fund, Rs.21,55,665.62 as Tax deducted at source other than Provident Fund and Rs.10,66,23,234.57 as Management Share. The Committee opined that this is not a large amount and there are no past liabilities lying with the institute.
- iii. The Committee also decided that the Governing Body can pass a resolution that the Institute of Home Economics is ready to handover the IHE building to the University of Delhi.
- iv. The Takeover Committee after all the above said meetings unanimously decided that the Institute of Home Economics is an established College with excellent teaching and research output and the Committee is of the opinion that for the better functioning of the College and in the larger interest of the students, the University should take over the College and may maintain it as per the norms of University of Delhi.

2.4 Subsequent to the above recommendations of the Takeover Committee, the Governing Body of the Institute of Home Economics vide its Resolution No: 2245 dated 11.03.2024 resolved the following:

'Resolved that in the interest of the Institute of Home Economics which is an established College with an excellent teaching and research output and in the larger interest of its students, the Institute may be taken over by the University of Delhi and is approved.'

2.5 On excavating the papers provided to the Committee, the Committee noted that Institute of Home Economics was set up by Registered Co-operative Society. As the college started growing, the Co-operative Society was taken over by a Trust, 'Home Economics Education Society' and later in the year 1969, Institute of Home Economics became a constituent college of University of Delhi.

2.6 As time progressed, the Institute continued to expand. In 2001, the institute relocated to its current campus at Hauz Khas Enclave, New Delhi, featuring new facilities, additional classrooms, improved laboratories, and better workspace. Both staff and students bid farewell to the old campus. The institute was originally affiliated with the University of Delhi in 1967 and is currently operating at Hauz Khas, New Delhi.

2.7 IHE has been accredited NAAC Grade-A Accredited College in the year 2016 and has been awarded as a Star College since 2017 and received DST FIST Grant of about Rs. 1 Crore in 2017.

2.8 Presently, the Institute is running various courses i.e. (a) B. Sc.(Home Science) Hons (b) B.Sc. Home Science (Pass Course) (c) Bachelor of Elementary Education (d) B.Sc. (Hons.) Microbiology (e) M.Sc. (Home Science – Food & Nutrition) (f) M.Sc Home Science Fabric and Apparel Science (g) B.Sc. (Food Technology) (h) B.A. Journalism and (i) B.Sc.(Hons.) Bio-Chemistry.

2.9 The total number of students in the Institute in the academic year 2023-24 was 1525 and the College has 89 sanctioned teaching posts and 81 permanent faculty are in position at present. There are 119 sanctioned non-teaching posts in the Institute and at present 64 non-teaching staff are working in substantive capacity. 52 non-teaching staff are working on contractual/daily wage/outsourced basis in the Institute.

2.10 During the course of deliberation, the Committee was apprised that:

- Initially the IHE was running from its J-Block South Extension Part-I premises, New Delhi and applied to DDA for land in the year 1970 and the land was allotted in the year 1981. However, the lease was executed in the name of Society by then Director, Dr. S. Malhan who was also the Hony. Secretary of the Home Economics Education Society. The cost of land was borne by the UGC as the UGC had earlier paid 50% of the cost of land and the Society paid the residual 50%. Subsequently, the Society was reimbursed that money from the funds/grant from the UGC.
- That Delhi Development Authority vide its letter No.F.2(197)/69-LSB(I) dated 23.02.1981 addressed to the Director, IHE informed that it had been decided to allot on perpetual lease hold basis a plot of land measuring 2 acres in zone F-3 (between Mehrauli Road and New Link Road) to the Institute of Home Economics for College on usual terms & conditions as given in the agreement for lease/perpetual lease.
- As per the copy of the Perpetual Lease the transfer of land was between the Delhi Development Authority and the Hony. Secretary, Home Economics Education Society and not between the Delhi Development Authority and the Institute of Home Economics.

- The construction of the building at Hauz Khas was started in the year 1987. The UGC had granted funds for construction on a 50:50 basis i.e. 50% of the expenditure was borne by the UGC and 50% by the Society. As the Society was finding it difficult to provide the funds, a loan was taken from Bank of Baroda and the land was mortgaged with the said Bank. On the failure of the Society to re-pay the loan, a suit was filed by the Bank against the Institute as well as the Society. The suit was decreed by DRT Delhi in favour of the Bank. In these circumstances, the Society was not paying its 5% share. Accordingly, the University of Delhi was requested to take over the College in 1995.
- The Society also realized that it had no capability or capability or capacity to either remit its share or re-pay the loan. Accordingly, a resolution was passed to take over of the Institute by the University of Delhi clearly stating therein that on account of default of the Society, all accounts of the Institute with the bank were frozen.
- The Executive Council of the University of Delhi had decided, in principle, to take over the College vide Resolution No: 383 dated 04.03.1995. Subsequently, the Executive Council of the University resolved to take over the Institute provided that the liability of the outstanding liability against the Institute were taken over by the UGC and the HRD Ministry.
- With a view to resolve the issue, a meeting was held on 06.05.1997 in the UGC wherein the (i) Vice-Chancellor, DU (ii) Director, South Campus, DU (iii) Secretary, HRD and other officials of the UGC and University of Delhi (iv) Chairman, GB, IHE (v) Hony. Secretary of the Society and (vi) Dr. S. Malhan were also present. The University authorities had conveyed that it would not be possible for DU to take over the College with liabilities and the HRD Ministry had also declined to allocate funds to liquidate the outstanding liabilities. The Hony. Secretary had conveyed that the Society would be paying 5% Share from 1996-97 onwards, though the deficit towards its past 5% share was almost 1.5 crores.
- In view of the stand that had been taken by the Society, the University and the UGC, things remained in a flux. It was in the year 2000 that the Society after decree by DRT negotiated a settlement with the bank for Rs.81 lakhs against the total amount awarded by the DRT. This amount was what the Society was required to pay towards the cost of construction as its 50% share, apart from its obligation to pay the 5% share towards the maintenance grant of the College. However, the same was adjusted by the Society in the accounts of the Institute against the outstanding towards 5% share. Owing to this this settlement with the Bank, the Society withdrew its offer of the Institute to be taken over by the University, intimation for which was given by the then Director vide letter dated 04.08.2000 to the University.
- The Society had even thereafter not contributed towards 5% share for the management of the Institute resulting in grave and serious financial stress on the Institute. Owing the fact that since the year 2016, the Society was not paying its management share, the University of Delhi categorically refused to nominate any member of the Society or nominee of the Society to be associated with the Governing Body of the Institute. The Governing Body of the IHE comprises of two nominees of the University as the Chairman and the

Treasurer, the Director of the Institute and two Teachers' Representatives. The Society is thus not involved in the management of the College since then.

- Due to non-payment of 5% Share towards Management Contribution to the Maintenance Grant of the Institute, the IHE has come under extreme financial crunch. Therefore, in June, 2019 a request was again made to the University of Delhi to take over the Institute.
- Finally, and most importantly it was also apprised that at the end of financial year 2022-2023 i.e. year ending 31.03.2023, the total outstanding amount against the Society is Rs.10,66,23,234,57/- and the income tax refund as on 31.03.2023 is Rs.42,59,136.62 (received by the Society based on returns of IHE and this includes tax deducted on GPF of Rs.21,03,471/- which is the money of provident fund subscribers.

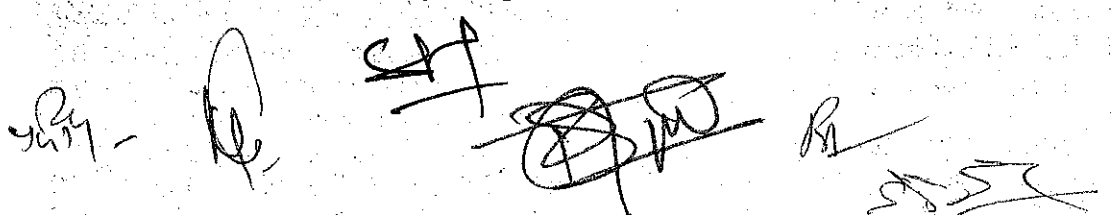
2.11 The Committee reviewed the current status of the Institute and observed that the Society has failed to deposit several crores of rupees into the Institute's Maintenance Grant since 2016. This lack of financial contribution has placed the College under severe maintenance strain, resulting in substantial losses.

2.12 The Committee was well versed that that the relationship of the University with its constituent and affiliated Colleges which are maintained by the University, managed by the Trust/Society, maintained by Delhi Govt. and the Central Govt works with certain parameters as envisaged under the Act, Statutes, Ordinances and guidelines framed by the Academic Council and Executive Council of the University.

2.13 The University exercises control over colleges including that of Trust Colleges in matter in administration, and is responsible for maintaining academic standards under the provisions envisaged under the Act, Statutes and Ordinances of the University. The University also provides a range of services to its colleges, ranging from facilitating the admission process to appointment, promotion and other personal managements issues of staff. Accordingly, the role of the University in the governing all its colleges is pivotal one.

2.14 With a view to strengthen and streamline the interaction between the University and the Colleges, and for the improvement of the governance of Colleges, the Committee realized that besides other issues, the effective interaction between the Colleges and the University on academic, administrative, financial and all other matters is inevitable.

2.15 The Committee was apprised that the University has been according affiliation to the Colleges/Institutions under Section 5 of the Act, Statute 30(1) (C) (iii) and the norms laid down under Ordinance XVIII/XXI of the University which are maintained by the University, managed by the Trust, maintained by Delhi Govt. and the Central Govt. and the Governing Bodies of these Colleges are constituted in terms of Act, Statutes, Ordinances and the guidelines laid down by the University from time to time. Accordingly, the University, if the circumstances so warrant, may from time-to-time review/examine that the conditions of Ordinances or any conditions on which recognition was given are being complied with.

The bottom of the page contains several handwritten signatures and initials in black ink. From left to right, there is a signature that appears to be 'S. K.', followed by a large, stylized signature that looks like 'S. K.', then a signature that looks like 'S. K.', and finally a signature that looks like 'S. K.'. There are also some other smaller initials and marks scattered around.

Observation/finding of the Committee

3.1 The Committee found that an amount to the tune of several crores of rupees as Society Share is pending for long to be remitted by the Society to the Maintenance Grant of the IHE, which is matter of deep concern. This shortfall may hamper the overall financial health of the IHE and its ability to maintain and enhance their facilities and services effectively. The Committee, therefore, firmly opined that a substantial amount, totaling several crores of rupees, remains pending with the respective Society is not at all tenable.

3.2 The lack of timely remittance of the Trust Share may pose serious challenges to the operational continuity of the Colleges. Insufficient funds can lead to deterioration of facilities, inability to meet educational standards including that of limited resources for academic and extracurricular programs.

3.7 Therefore, the Committee recommends that in order that the operational continuity of educational institution is maintained by stakeholders, it is imperative that the University of Delhi must take immediate steps in taking over the control of Institute of Home Economics as one of the University Maintained Colleges of the University.

3.8 The Committee taken a serious note of the ongoing financial challenges faced by the Institute of Home Economics due to the Society's failure to contribute its 5% share for management since 2016. This lack of financial support has placed the IHE under significant financial strain. Consequently, the University of Delhi has refrained from nominating any representatives from the Society to the Institute's Governing Body. As it stands, the Governing Body consists of two nominees from the University—serving as the Chairman and Treasurer—alongside the Director of the Institute and two Teacher Representatives. As a result, the Society has been effectively excluded from any management role in the College.

3.9 In light of these circumstances and in the best interest of the academic community, particularly the students, the Committee strongly believes that the University of Delhi should consider taking over the Institute as one of its maintained colleges under Ordinance XX of Ordinances of the University with the recommendations that:

3.9.1 To address the matter of land ownership, it is appropriate that actions be initiated in this regard by the newly constituted Governing Body under Ordinance XX of the University's regulations.

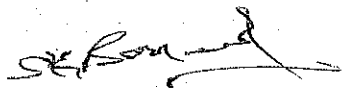
3.9.2 To address the financial liabilities, as highlighted in the recommendations the Takeover Committee, it is appropriate that actions also be initiated in this regard by the newly constituted Governing Body under Ordinance XX of the University's regulations.

3.9.3 University Grant Commission shall be informed of the decision of taking over of Institute of Home Economics as University maintained College/Institute under Ordinance XX of the University.

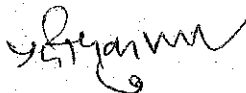
3.9.4 The Draft of the Ordinance XX-Y with regard to maintaining Institute of Home Economics as University maintained College/Institute is enclosed herewith as Annexure so as to be placed before the Academic Council and the Executive Council

for their consideration and approval to be incorporated under Ordinance XX-Y of Ordinances of the University.

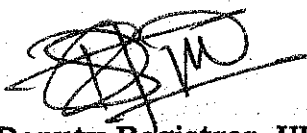
3.10 Finally, the members of the Committee expressed a line of thanks to the Chair for arriving at to the logical conclusion in formulating draft Ordinance XX-Y referred to in para 3.09 above



**Chairperson,
Governing Body, IHE**



Joint Registrar (Legal)



**Deputy Registrar, UDSC
Member Secretary**

Radhika Bakhche
**Director
Institute of Home Economics**



Deputy Registrar (Colleges)

SP/14
03/10/24

**Director, South Campus
Chairperson**